

FISCAL YEAR

2024  
2025



Westworth Village

Filed  
Tarrant County Clerk

2:21 pm, Oct 04 2024

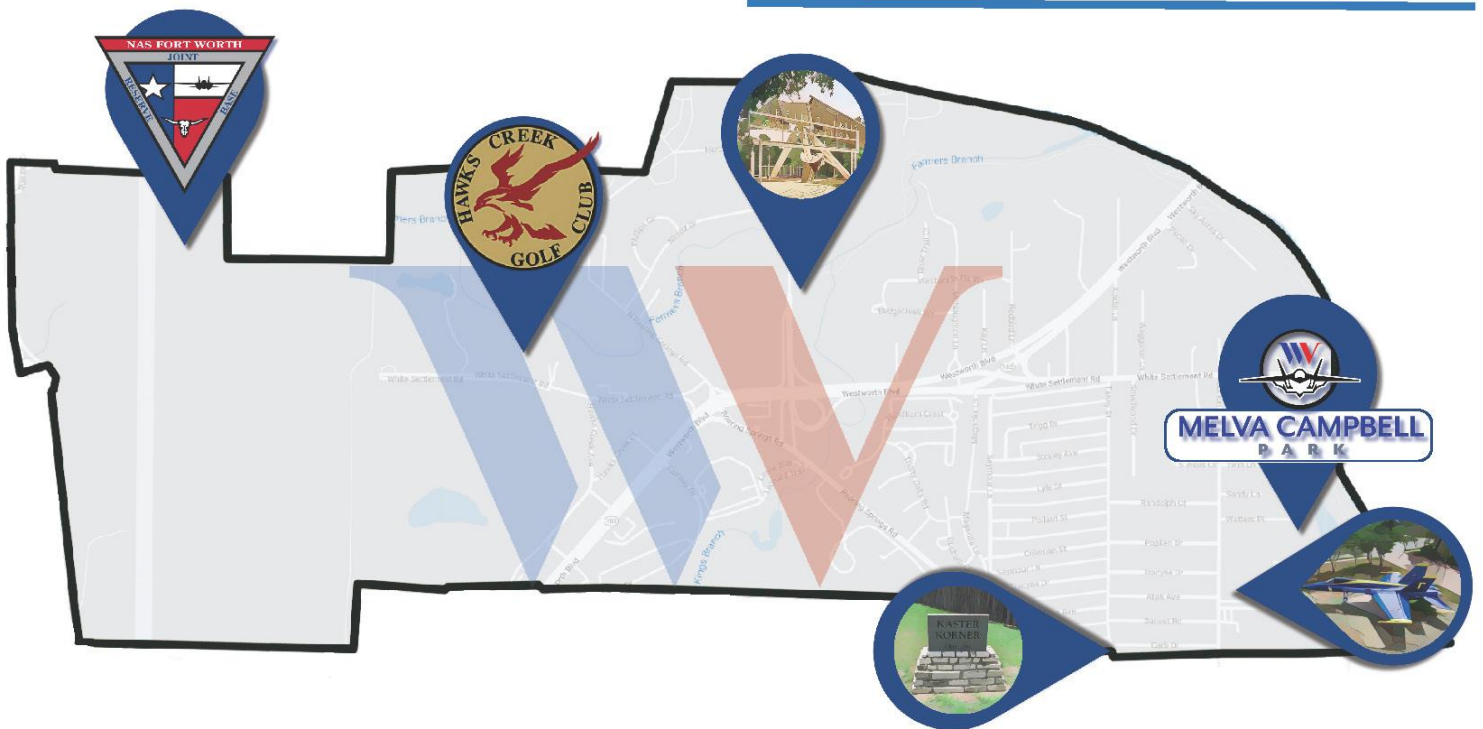
Mary Louise Nicholson

County Clerk

by

ngorena

# APPROVED BUDGET



[www.cityofwestworth.com](http://www.cityofwestworth.com)

311 BURTON HILL RD.  
WESTWORTH VILLAGE, TX 76114

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## Ad Valorem Tax Rate legal notice

This budget is based on no change to the *ad valorem* tax rate of \$0.475 per \$100 of valuation. More revenue will be raised due to new properties coming onto the tax rolls and increased valuation from redeveloped properties.

**This budget will raise more total property taxes than last year's budget by \$152,582, and of that amount \$61,933 is tax revenue raised from new property added to the tax roll this year.**

- a) the property tax rate; **\$0.475 (same as prior year)**
- b) the no-new-revenue tax rate; **\$0.453492**
- c) the no-new-revenue maintenance and operations tax rate; **\$0.28236**
- d) the debt rate; and **\$0.17113**
- e) the voter-approval tax rate; and **\$0.607017**
- f) the de minimis rate: **\$0.565496**
- g) fiscal year debt service amount of **\$897,542**

On September 17<sup>th</sup> council members voted as follows on the adoption of this budget:

	For	Against
Phillip Poole	<u>  X  </u>	<u>      </u>
Immy Khan	<u>      </u>	<u>  X  </u>
Teddy Berdan	<u>  X  </u>	<u>      </u>
Robert Fitzgerald	<u>  X  </u>	<u>      </u>
Halden Griffith	<u>  X  </u>	<u>      </u>

The city offers *ad valorem* tax exemptions and encourages all citizens to use them.

Property Tax Exemptions include:  
 General Homestead - 20%  
 Over age 65 - \$50,000  
 Disable Person - \$30,000  
 Military Veteran - up to \$12,000

If you need assistance or have questions about your tax bill, contact:

Tarrant Appraisal District  
 Joe D. Bobbitt  
 2500 Handley-Ederville Road  
 Fort Worth, TX 76118-6909  
 817-284-0024  
[www.tad.org](http://www.tad.org)

Tarrant County Tax Assessor/Collector  
 Wendy Burgess  
 100 E. Weatherford Street  
 Fort Worth, TX 76196  
 817-884-1100  
[www.tarrantcounty.com/en/tax.html](http://www.tarrantcounty.com/en/tax.html)

# MAYOR'S MESSAGE

I'm pleased to deliver the City of Westworth Village's 2024-2025 fiscal year budget.

Your city government again met its goals for 2024, as the year was a financial and operational success. We operated under budget, and this past year's highlights include the following:

- the city's net taxable value increased to **\$524 million**, representing a six-percent increase over last year's value of \$493 million. Since 2016, the city's tax based has increased an incredible **91 percent**.
- a steady tax rate of \$0.475, *one of the lowest tax rates in the county*
- a balanced general fund budget, with strong cash reserves of **\$13 million**, representing **98%** of total annual operating expenses
- another record-breaking year at Hawk's Creek Golf Club, adding to the prior fiscal year's operating surplus, with annual revenue expected to break the **\$2.2 million** mark, with net revenue of approximately \$650,000 (both all-time records)
- moved the F/A-18 at the entrance to NAS JRB to city hall, and painted it like a current U.S. Navy Blue Angel at no cost to the taxpayers
- hosted an enthusiastically-received appearance for Burton Hill Elementary students by Blue Angels' flight and maintenance personnel at city hall, beside "our Blue Angel" aircraft
- continued paydown of the city's very low bonded indebtedness, now down to only **\$7.6 million**, with the city's bonds set to mature in 2030, 2032, and 2033
- imminent new water and sewer lines, and complete repaving, at Kay Lane
- utilized our \$680,000 of federal COVID relief funds for design improvements to Kay Lane, Pecan Drive, and Sky Acres Drive, the next streets in the city's prioritized capital infrastructure improvement list

Highlights of this 2024-2025 fiscal year budget include 1) continuation of the city's historically low tax rate, 2) five-percent cost-of-living adjustments for all city employees, 3) significant pay raises, enhanced benefits, and recruiting tools for our outstanding police department, 4) re-roofing of city hall, and 5) re-surfacing White Settlement Road.

This is my sixth budget delivery, and I trust you are pleased with the city's progress over the past five years:

- creation of the city's first community park, our spectacular **Melva Campbell Park** (funded 30% by private donations)
- four new illuminated **city limit signs**
- completion of the city's comprehensive drainage plan by the city's civil engineers, with an implementation plan for permanent resolution of the city's drainage issues

- complete refinancing of the city's bonded indebtedness, saving an average of \$30,000 annually
- **combined police dispatch services** with neighboring cities, saving \$150,000 annually
- increased professionalism of the police department, represented by the department earning the prestigious "**Best Practices**" certification
- **a leaner city operation**, eliminating several positions, and outsourcing accounting, building review and inspections, and code enforcement
- **complete financial and operational turnaround at Hawks Creek Golf Club**, turning a perennial money-loser into a profitable regional favorite destination
- the city's bond rating, set by New York credit agencies, raised to "**AA**" -- the same rating as Fort Worth and Arlington
- continued strengthening of the relationship between your city government and the senior officers at NAS JRB Fort Worth
- financially, **the city has considerably less debt and greater cash reserves than five years ago**

**The City of Westworth Village remains very strong financially.** However, in being good stewards of the citizens' money, it is imperative to be both cautious and realistic. The growth rates of the city's two main sources of revenue -- *ad valorem* and sales tax -- have declined, with *ad valorem* revenue increasing only six percent, and sales tax only two percent, over the prior year. Recent trends indicate these amounts may actually decline in the upcoming fiscal year.

The rapid growth of our commercial and residential tax base over the past 15 years has ended. The Westworth Redevelopment Authority only has one small lot remaining of the property given to the city by the federal government after the base's contraction, leaving few opportunities for future commercial economic development. Further, the rate of new residential construction in our village is presently one-half what it was this time last year.

In short, the city is now financially mature. **It is more important than ever to be fiscally conservative in spending our citizens' money. This budget reflects this new reality.**

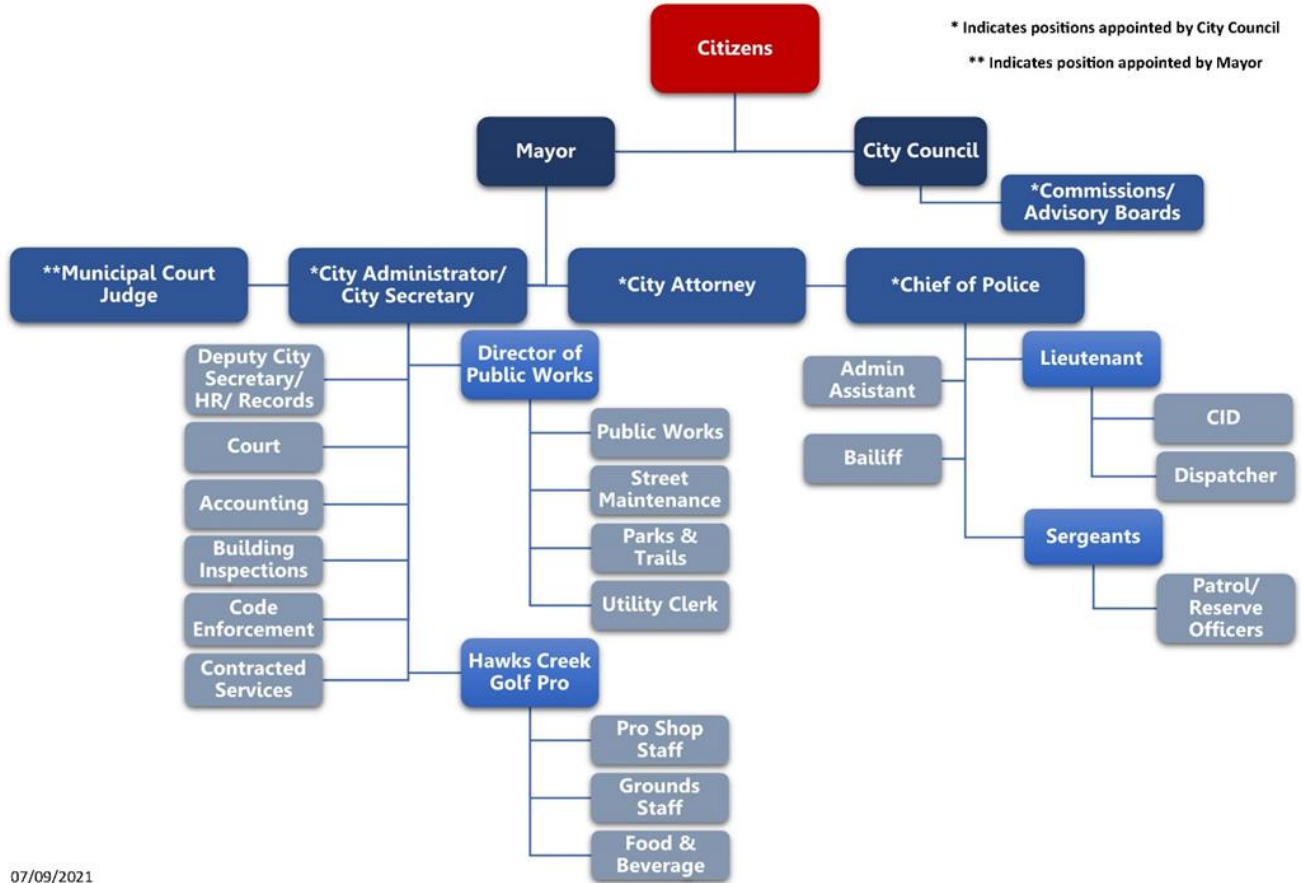


-Mayor Kelly Jones



**L. Kelly Jones**  
 Mayor - City of Westworth Village  
[mayorjones@cityofwestworth.com](mailto:mayorjones@cityofwestworth.com)  
 City Hall: 817-710-2509 | Office: 817-348-0400

# ORGANIZATIONAL CHART



07/09/2021

## CITY COUNCIL AND ADMINISTRATION

<b>L. Kelly Jones</b>	<b>Mayor</b>
<b>Phillip Poole</b>	<b>Council Place 1</b>
<b>Immy Khan</b>	<b>Council Place 2</b>
<b>Teddy Berdan</b>	<b>Council Place 3</b>
<b>Robert Fitzgerald</b>	<b>Council Place 4</b>
<b>Halden Griffith</b>	<b>Council Place 5</b>
<b>Brandy G. Barrett</b>	<b>City Administrator/ City Secretary</b>
<b>Kevin C. Reaves</b>	<b>Chief of Police</b>

## VISION

- Represent residents to honor the past, treasure the present, and responsibly shape the future.

## MISSION STATEMENT

- Enhance the quality of life for our citizens through sound management, transparency, and wise stewardship of resources.

## CITY AND COUNCIL GOALS

- **Communication:** Support and promote open, two-way communication between the city and its residents and businesses.
- **Public Safety:** Protect our residents and safeguard the city in order to improve quality of life.
- **Responsibility:** Be responsible stewards of public funds and property and act with integrity while meeting the needs of the community.
- **Infrastructure:** Invest in infrastructure necessary to ensure reliable and consistent service delivery.
- **Zoning:** Support orderly growth of the commercial district west of Kings Branch and maintain continuity of single-family neighborhoods across our residential zones.
- **Community:** Utilize our parks and gathering spaces to provide quality recreational opportunities and city planned events.



# 10-Year Projection Assumptions

The council, mayor, and staff have fiduciary responsibility to act prudently to manage the citizens' money and property that has been entrusted to them. Therefore, we annually adopt and follow our Public Funds Investment Act Policy as required by law. Additionally, we do not use non-recurring revenue to pay recurring expenses. Examples of non-recurring revenue include grants, gas well royalty payments, donations, and reserve funds retained from prior years.

## Revenue Projections

1. Based on conservative periodic annual sales tax increase of 1%, as the commercial district only has a few undeveloped commercial lots and in 2024 there were no new commercial construction projects. Permits were issued to Communities in School, a non-profit that will not add to the sales or *ad valorem* taxes. Braum's has begun the application process, and is expected to open by early FY2026, but no significant increase has been projected due to recently declining sales tax revenue.
2. *Ad valorem* taxes are also conservatively budgeted due to changes that have been made by the state legislature and the changes in valuation practices by the Tarrant Area Appraisal District. Several large residential areas remain to be developed; all are privately owned. Over the last two years developers have approached the city regarding the Trinity Terrace lots (formerly Kite Farm) and the Smallwood lot.
3. Franchise fees continue to decline, as contracts expire and are not renewed, and legislative changes have reduced the amount utilities are required to pay in these fees.
4. Permit fees are dependent upon construction prices and market demands. At some point, the city will be fully built out, at which time there will be minimal fees in this area. Another point to be mindful of is state regulation of the allowable fees that can be charged to developers; these amounts continue to be decreased.
5. Municipal court revenue is dependent on multiple factors. The state has taken a more lax enforcement stance, allowing courts to seek compliance in areas that previously created fine revenue.
6. Other revenue sources include transfers from other funds to cover administrative cost (HR, building maintenance, storage, etc).

## Expense Projections

1. Payroll is increased at a declining rate, from five percent for the first two years, four percent the next two years, and three percent thereafter. This accounts for employee turnover and unknown COLA requirements. Employees' benefit cost are increased at a rate of two and a half percent annually; TMRS is projected based on payroll rate projections, as are Medicare, Social Security, etc.
2. Other expenses in each fund include known purchases to replace vehicles, routine maintenance, contract buyouts, and information technology upgrades. The newly appointed Finance and Long-Range Planning Commission will also be making recommendations for future capital expenditures.
3. Water and sewer rates are increased by ten percent every other year, which should cover the increased cost to purchase those services. In addition, trash services are increased four percent periodically to account for contract terms.
4. While not indicated on the ten-year projection, we currently anticipate using approximately \$8-9 million in cash reserves, plus a bond reissuance as our current bonds mature, to complete the citywide drainage plan. This drainage plan timetable could advance if we are successful in obtaining state and/or federal grants for the project.

This is only the second year that we have included a 10-year projection, and we anticipate it will continue to develop and improve over time.

# 10 YR BUDGET PROJECTIONS

	Budget 2025	Projected Budget 2026	Projected Budget 2027	Projected Budget 2028	Projected Budget 2029	Projected Budget 2030	Projected Budget 2031	Projected Budget 2032	Projected Budget 2033	Projected Budget 2034	Projected Budget 2035
<b>GENERAL FUND</b>											
Revenue	\$5,979,263	\$5,960,263	\$6,033,614	\$5,953,432	\$6,028,973	\$6,041,191	\$6,106,967	\$6,086,238	\$6,146,449	\$6,151,318	\$6,146,449
Expenses	\$5,867,413	\$5,774,418	\$5,775,896	\$6,069,321	\$5,985,056	\$6,096,963	\$5,823,818	\$6,060,769	\$5,928,969	\$5,526,500	\$5,928,969
Net Revenue	\$111,850	\$215,845	\$257,718	(\$115,888)	\$43,917	(\$55,771)	\$283,149	\$25,469	\$217,480	\$624,819	\$217,480
Estimated Reserve balance	\$5,518,990	\$5,734,835	\$5,992,553	\$5,876,665	\$5,920,582	\$5,864,810	\$6,147,960	\$6,173,428	\$6,173,428	\$6,390,908	\$6,390,908
<b>WATER ENTERPRISE FUND</b>											
Revenue	\$2,027,128	\$2,034,656	\$2,201,138	\$2,191,281	\$2,374,267	\$2,383,073	\$2,584,202	\$2,583,728	\$2,583,728	\$2,804,801	\$2,815,104
Expenses	\$2,055,346	\$2,002,479	\$2,126,506	\$2,384,087	\$2,256,242	\$2,281,240	\$2,479,415	\$2,414,325	\$2,414,325	\$2,575,248	\$2,545,647
Net Revenue	(\$28,218)	\$32,177	\$74,632	(\$192,807)	\$118,025	\$101,834	\$104,787	\$169,403	\$169,403	\$229,554	\$269,457
Estimated Reserve balance	\$1,479,819	\$1,511,996	\$1,586,628	\$1,393,821	\$1,511,846	\$1,613,680	\$1,718,467	\$1,887,870	\$1,887,870	\$2,117,423	\$2,386,880
<b>CAPITAL FUND</b>											
Revenue	\$437,000	\$487,000	\$487,000	\$487,000	\$537,000	\$537,000	\$587,000	\$587,000	\$587,000	\$587,000	\$587,000
Expenses	\$360,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
Net Revenue	\$77,000	\$427,000	\$427,000	\$427,000	\$477,000	\$477,000	\$527,000	\$527,000	\$527,000	\$527,000	\$527,000
Estimated Reserve balance	\$363,727	\$790,727	\$1,217,727	\$1,644,727	\$2,121,727	\$2,598,727	\$3,125,727	\$3,652,727	\$3,652,727	\$4,179,727	\$4,706,727
<b>CCPD SALES TAX FUND</b>											
Revenue	\$769,593	\$777,289	\$785,062	\$792,912	\$800,841	\$808,850	\$808,850	\$816,938	\$816,938	\$816,938	\$825,108
Expenses	\$857,114	\$1,008,530	\$868,591	\$1,038,747	\$912,469	\$928,687	\$949,366	\$1,128,621	\$986,316	\$986,316	\$1,004,542
Net Revenue	(\$87,522)	(\$231,241)	(\$83,529)	(\$245,835)	(\$111,627)	(\$119,837)	(\$140,517)	(\$311,683)	(\$169,378)	(\$169,378)	(\$179,434)
Estimated Reserve balance	\$489,578	\$258,337	\$174,808	(\$71,027)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>DEBT SERVICE</b>											
Revenue	\$1,030,836	\$895,606	\$1,026,309	\$1,030,327	\$1,034,736	\$1,031,523	\$1,038,760	\$643,435	\$643,435	\$640,110	\$389,480
Expenses	\$897,542	\$898,170	\$893,020	\$897,240	\$900,532	\$897,844	\$904,078	\$909,606	\$909,606	\$507,056	\$267,440
Net Revenue	\$133,294	(\$2,564)	\$133,289	\$133,087	\$134,204	\$133,679	\$134,682	\$133,829	\$133,829	\$133,054	\$122,040
Estimated Reserve balance	\$325,650	\$323,086	\$456,375	\$589,462	\$723,666	\$857,345	\$992,027	\$1,125,856	\$1,125,856	\$1,258,910	\$1,380,950
<b>ECON DEV SALES TAX FUND (WRA)</b>											
Revenue	\$389,796	\$393,644	\$398,531	\$402,456	\$406,421	\$410,425	\$410,425	\$414,469	\$414,469	\$414,469	\$418,554
Expenses	\$235,591	\$218,685	\$223,074	\$201,915	\$205,906	\$209,236	\$212,670	\$216,212	\$216,212	\$219,866	\$227,524
Net Revenue	\$154,205	\$174,959	\$175,457	\$200,541	\$200,515	\$201,189	\$197,755	\$198,257	\$198,257	\$194,603	\$191,030
Estimated Reserve balance	\$768,189	\$943,148	\$1,118,605	\$1,319,146	\$1,519,660	\$1,720,849	\$1,918,604	\$2,116,861	\$2,116,861	\$2,311,464	\$2,502,494
<b>HAWKS CREEK ENTERPRISE FUND</b>											
Revenue	\$2,233,100	\$1,945,100	\$1,692,600	\$1,692,600	\$1,692,600	\$1,692,600	\$1,692,600	\$1,692,600	\$1,692,600	\$1,692,600	\$1,692,600
Expenses	\$2,140,726	\$2,134,010	\$1,845,267	\$1,845,267	\$1,845,267	\$1,845,267	\$1,845,267	\$1,845,267	\$1,845,267	\$1,845,267	\$1,845,267
Net Revenue	\$92,374	(\$188,910)	(\$152,667)	(\$152,667)	(\$152,667)	(\$152,667)	(\$152,667)	(\$152,667)	(\$152,667)	(\$152,667)	(\$152,667)
Estimated Reserve balance	\$1,144,399	\$955,488	\$802,821	\$650,154	\$497,487	\$344,820	\$192,153	\$39,486	\$39,486	\$39,486	\$39,486
<b>STREET SALES TAX FUND</b>											
Revenue	\$384,796	\$384,796	\$392,531	\$396,456	\$400,421	\$404,425	\$404,425	\$408,469	\$408,469	\$408,469	\$412,554
Expenses	\$284,307	\$339,680	\$345,321	\$350,060	\$404,989	\$408,833	\$462,792	\$466,871	\$466,871	\$471,071	\$475,398
Net Revenue	\$100,490	\$48,965	\$47,209	\$46,396	(\$4,568)	(\$4,408)	(\$58,368)	(\$58,402)	(\$58,402)	(\$62,602)	(\$62,844)
Estimated Reserve balance	\$468,843	\$517,807	\$565,017	\$611,412	\$606,844	\$602,436	\$544,069	\$485,667	\$485,667	\$423,065	\$301,703
<b>GAS WELL ROYALTIES</b>											
Revenue	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000
Expenses	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000
Net Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Estimated Reserve balance	\$1,422,953	\$1,422,953	\$1,422,953	\$1,422,953	\$1,422,953	\$1,422,953	\$1,422,953	\$1,422,953	\$1,422,953	\$1,422,953	\$1,422,953

Projections for future budgets will change. This is only provided as an estimate to be modified.

Projections stopped pending the FW construction projects, and Under Par Life project - the city will maintain the golf course.

# FUND BALANCES

	Beginning Bank Balance	Current Bank Balance	Beginning Reserve Fund Balance	Current Reserve Fund Balance	Current Total Fund Balance	Proposed FY25 Budget	Projected FY26 Beginning Balance
	10/1/2023	8/1/2024	10/1/2023	8/1/2024	8/1/2024	10/1/2024	10/1/2024
<b>GENERAL FUND</b>							
Revenue						\$5,979,263	
Expenses						\$5,867,413	
Net Revenue	\$89,698	\$225,453	\$4,295,616	\$5,407,141	\$6,102,429	\$111,850	\$6,214,279
<b>WATER FUND</b>							
Revenue						\$2,027,128	
Expenses						\$2,055,346	
Net Revenue	\$197,980	\$278,955	\$1,705,732	\$1,508,037	\$2,069,210	(\$28,218)	\$2,040,992
<b>CAPITAL FUND</b>							
Revenue						\$437,000	
Expenses						\$360,000	
Net Revenue	\$267,099	\$201,039	\$664,419	\$286,727	\$392,478	\$77,000	\$469,478
<b>CCPD</b>							
Revenue						\$769,593	
Expenses						\$857,114	
Net Revenue	\$419,459	\$442,176	\$153,380	\$161,051	\$602,506	(\$87,522)	\$514,984
<b>DEBT SERVICE</b>							
Revenue						\$1,030,836	
Expenses						\$897,542	
Net Revenue	\$3,349	\$1,349	\$183,185	\$192,356	\$192,844	\$133,294	\$326,138
<b>WRA</b>							
Revenue						\$389,796	
Expenses						\$235,591	
Net Revenue	\$162,136	\$221,899	\$583,715	\$613,984	\$833,134	\$154,205	\$987,339
<b>HAWKS CREEK</b>							
Revenue						\$2,233,100	
Expenses						\$2,140,726	
Net Revenue	\$697,441	\$542,933	\$502,642	\$1,052,025	\$1,590,249	\$92,374	\$1,682,623
<b>STREET FUND</b>							
Revenue						\$384,796	
Expenses						\$284,307	
Net Revenue	\$233,052	\$368,353	\$0	\$0	\$368,353	\$100,490	\$468,843
<b>TOTAL FUNDS</b>							
Revenue						\$13,251,513	
Expenses						\$12,698,040	
Net Revenue	\$2,070,215	\$2,282,157	\$8,088,689	\$8,302,053	\$10,584,211	\$553,473	\$11,137,684

	Beginning Bank Balance	Current Bank Balance	Beginning Reserve Fund Balance	Current Reserve Fund Balance	Current Reserve Fund Balance	Proposed FY24 Budget	Projected FY25 Beginning Balance
	10/1/2023	8/1/2024	10/1/2023	8/1/2024	8/1/2024	10/1/2024	10/1/2024
<b>GAS WELL ROYALTIES</b>							
Revenue						\$ 175,000	
Expenses						\$ 175,000	
Net Revenue	\$ 48,704	\$ 587,241	\$ 2,045,147	\$ 2,137,815	\$ 2,725,056	\$ -	\$ 2,725,056
<b>GRAND TOTAL</b>							
Revenue						\$ 13,426,513	
Expenses						\$ 12,873,040	
Net Revenue	\$ 2,118,920	\$ 2,869,398	\$ 10,133,836	\$ 10,439,868	\$ 13,309,267	\$ 553,473	\$ 13,862,740

# GOVERNMENTAL FUNDS

## GENERAL FUND

The city uses a conservative approach to budgeting its revenue and expenses, as we are unable to predict emergencies, direct and indirect state mandates that negatively impact revenues, and commercial businesses and local growth. The two major sources of revenue for the General Fund are *ad valorem* and general sales taxes, making up 83% of city's total revenue. The remaining revenue is generated from franchise fees, permit fees, and court fines and fees.

- Sales tax revenue is dependent on the goods and services sold at Westworth Village businesses and are affected by our local retailers' successes and failures, area workforce stability, and the overall stability in the U.S. market. The sales tax rate in Tarrant County is 8.25%, of which two cents of every sales dollar goes to Westworth Village. One cent is used as revenue in the general fund, ½ cent is used to fund CCPD, ¼ cent for the street fund, and ¼ cent for economic development. We encourage everyone to support our local Westworth Village businesses - this increases sales tax revenue which helps keep property taxes low, and it increases local job opportunities.
- Ad Valorem tax revenue, also known as property taxes, are affected by state-imposed limitations on increases. The city only collects a small portion of your total property tax. The majority of the total amount collected goes to Tarrant County services and Fort Worth ISD. This budget is based on no change to the current *ad valorem* tax rate of \$0.475 per \$100 of appraised value. To view how Westworth Village *ad valorem* tax rates compare to other areas in Tarrant and surrounding counties, visit the [tarranttaxinfo.com](http://tarranttaxinfo.com) website.

General Fund revenue is used to fund the following public services:

- Administration
- Facilities
- Police
- Municipal Court
- Fire Protection/Prevention and Emergency Medical Services
- Library Services

Some key points of change affecting revenue this year include:

- Overall, general fund revenue is projected to be slightly higher than last year due to increased property valuations. We are projecting a decrease in revenue from franchise fee and permit fees, mainly due to no new commercial construction plans, new state mandates, and a continued decrease in residential construction.
- Sales tax revenue was project using a rolling 12 months of prior actual sales tax, plus one percent. Looking historically at sales tax revenue, FY23 was seven percent over FY22, and this FY is only two percent over FY23. Economic forecasts remain unstable.
- Maintaining the current *ad valorem* tax rate based on the TAD estimated net property tax value of \$524,838,685. Changes in TAD valuation practices and aggressive protest valuation decreases, coupled with the state legislation on property tax cuts, will inevitably impact the city.

## General Fund Revenue Overview

	Proposed 2025	Proposed 2026	Proposed 2027	Proposed 2028	Proposed 2029
<b>REVENUE</b>					
Franchise Fees	\$ 267,153	\$ 242,473	\$ 246,548	\$ 231,129	\$ 238,906
Permit Fees	\$ 155,250	\$ 175,250	\$ 173,350	\$ 99,250	\$ 99,250
Sales Tax	\$ 2,329,150	\$ 2,352,242	\$ 2,375,564	\$ 2,375,564	\$ 2,399,120
Additional Revenue	\$ 367,035	\$ 317,599	\$ 335,085	\$ 314,346	\$ 328,070
Court Fines & Fees	\$ 244,500	\$ 228,500	\$ 229,300	\$ 230,104	\$ 230,912
WRA Distribution	\$ 117,591	\$ 120,685	\$ 125,074	\$ 128,915	\$ 132,906
HC Apartment Fee	\$ -	\$ -	\$ -	\$ -	\$ -
Ad Valorem Tax	\$ 2,492,984	\$ 2,517,914	\$ 2,543,093	\$ 2,568,524	\$ 2,594,209
Misc Revenue	\$ 5,600	\$ 5,600	\$ 5,600	\$ 5,600	\$ 5,600
<b>Total Revenue</b>	<b>\$ 5,979,263</b>	<b>\$ 5,960,263</b>	<b>\$ 6,033,614</b>	<b>\$ 5,953,432</b>	<b>\$ 6,028,973</b>

### Goals and Objectives:

**Goal:** Have diverse and adequate funding sources

1. **Objective:** Maintain revenues to not be overly reliant on a single source
2. **Objective:** Maintain a minimum of six months' operating expenses in reserves

**Goal:** Operate the organization in a fiscally conservative manner

1. **Objective:** To adopt a tax rate equal to or less than the prior year
2. **Objective:** To increase the city's taxable value to decrease the overall tax burden

### Performance Indicators:

Goal	Indicator	FY 2021	FY 2022	FY 2023	FY 2024 Projection	FY 2025 Budget
1	% of sales tax to overall revenue	33%	25%	25%	27%	39%
1	% of <i>ad valorem</i> tax to overall revenue	24%	42%	46%	49%	42%
1	% of none tax revenue to overall revenue	43%	33%	29%	24%	19%
2	Months of operational expenses in General Fund reserves	9	11	11.5	12	12
3	Revenues exceeded expenses	Yes	Yes	Yes	Yes	Yes
3	M & O tax rate	\$0.26	\$0.23	\$0.24	\$0.34	\$0.30
4	Citywide taxable value	\$358,527,323	\$381,989,884	\$442,995,786	\$492,659,326	\$524,838,685

## Administration Expenses

Administration expenses include payroll for four full-time positions. Payroll includes a five percent cost of living adjustment, 12% TMRS rate, and \$1,600/month city paid benefit package which include insurance plans, health, and daycare spending accounts. The largest non-payroll expenses are debt payments and miscellaneous, which is composed primarily as sales tax payouts and professional services. Overall, there is little change in city administration expenses.

### Administration Expense Overview

	Proposed 2025	Proposed 2026	Proposed 2027	Proposed 2028	Proposed 2029
<b>EXPENSE</b>					
<b><u>Administration</u></b>					
Payroll	\$ 508,827	\$ 534,240	\$ 546,384	\$ 558,984	\$ 569,295
Supplies	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Training	\$ 15,500	\$ 15,500	\$ 15,500	\$ 15,500	\$ 15,500
Equipment	\$ 5,800	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Professional Srv	\$ 186,000	\$ 160,500	\$ 160,500	\$ 128,000	\$ 129,000
Miscellaneous	\$ 1,135,248	\$ 888,140	\$ 810,942	\$ 818,792	\$ 826,721
Capital Expense	\$ 765,249	\$ 896,020	\$ 900,240	\$ 903,532	\$ 900,844
Information Tech	\$ 139,000	\$ 64,000	\$ 64,000	\$ 64,000	\$ 64,000
<b>Total Expenses</b>	<b>\$ 2,770,624</b>	<b>\$ 2,575,400</b>	<b>\$ 2,514,565</b>	<b>\$ 2,505,808</b>	<b>\$ 2,522,360</b>

### Goals and Objectives:

**Goal:** Operate the organization in a fiscally conservative manner

1. **Objective:** Operate within the budgeted expenses set forth by the city council.

**Goal:** Distribute information adequately to the public

1. **Objective:** Compliance with state mandated requirements of posting notices
2. **Objective:** Increase use and users of the email/text notification system

### Performance Indicators:

Goal	Indicator	FY 2021	FY 2022	FY 2023	FY 2024 Projection	FY 2025 Budget
1	# of expense budget categories exceeded	4	8	6	4	4
2	Public Notice Compliance	100%	100%	100%	100%	100%
2	Open Records Response five days	93%	98%	95%	82%	99%
3	# of email/text notifications sent	120	75	102	177	100
3	# of email/text notification users	257	280	304	344	350



## Facilities Expenses

Facilities expenses include payroll for one and a half full-time positions including a 12% TMRS rate, and \$1,600/month city paid benefit package that include insurance plans, health, and daycare spending accounts. These employees care for city-owned buildings, including routine building maintenance, daily utilities, insurance, and information technology. We have budgeted a new roof for city hall, and a new website/audio/visual system. The building is 16 years old, and some items are showing wear. Next year the carpet in most areas will need to be replaced. The equipment line routinely includes funds to replace air conditioner units at city hall when they are unrepairable. Our Public Works team does an excellent job of preventative maintenance work to keep the facilities in proper working order.

### Facilities Expense Overview

	Proposed 2025	Proposed 2026	Proposed 2027	Proposed 2028	Proposed 2029
<b>EXPENSE</b>					
<b>Facilities</b>					
Payroll	\$ 97,591	\$ 100,685	\$ 105,074	\$ 108,915	\$ 112,906
Supplies	\$ 89,000	\$ 93,000	\$ 93,000	\$ 93,000	\$ 93,000
Equipment	\$ 250,000	\$ 150,000	\$ 80,000	\$ 80,000	\$ 80,000
Professional Srv	\$ 21,000	\$ 22,000	\$ 22,000	\$ 22,000	\$ 22,000
Miscellaneous	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Insurance	\$ 75,000	\$ 75,375	\$ 75,752	\$ 76,131	\$ 76,511
Information Tech	\$ 65,000	\$ 65,000	\$ 72,000	\$ 72,000	\$ 75,000
<b>Total Expenses</b>	<b>\$ 502,000</b>	<b>\$ 407,375</b>	<b>\$ 344,752</b>	<b>\$ 345,131</b>	<b>\$ 348,511</b>

### Goals and Objectives:

**Goal:** Extend the life expectancy of city building assets

1. **Objective:** Perform quarterly inspections of city HVAC units
2. **Objective:** Annual inspection of buildings

### Performance Indicators:

Goal	Indicator	FY 2021	FY 2022	FY 2023	FY 2024 Projection	FY 2025 Budget
1	Number of HVAC inspections	4	4	4	8	4
2	Number of citywide building inspections	2	2	2	6	4

## Police Expenses

Police services are funded from two revenue sources: General Fund and Crime Control and Prevention District funds. The expenses listed below are funded from the General Fund and are broken down into two expense categories: Administration and Operations. Expenses includes payroll for a total of ten full-time officers, including the chief and lieutenant, two civilian employees, and one unfunded police position, and a small portion of a general mechanic position. Payroll includes a \$8,000 pay increase for patrol officers, five percent cost of living and two percent earned merit adjustment discretionary with the chief, certification pay for police officers, 12% TMRS rate, and \$1,600/month city paid benefit package that include insurance plans, health, and daycare spending accounts.

### Police Expense Overview

	Proposed 2025	Proposed 2026	Proposed 2027	Proposed 2028	Proposed 2029
<b>EXPENSE</b>					
<b>Police</b>					
Payroll	\$ 1,596,908	\$ 1,717,393	\$ 1,843,183	\$ 2,077,541	\$ 1,991,229
Supplies	\$ 8,450	\$ 8,450	\$ 8,450	\$ 8,450	\$ 8,450
Training	\$ 28,250	\$ 33,250	\$ 33,250	\$ 33,250	\$ 35,250
Equipment	\$ 38,300	\$ 38,300	\$ 38,300	\$ 38,300	\$ 38,300
Professional Services	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Miscellaneous	\$ 182,206	\$ 187,022	\$ 192,982	\$ 196,652	\$ 200,405
Insurance	\$ 25,000	\$ 25,500	\$ 26,010	\$ 26,530	\$ 27,061
Vehicle	\$ 66,200	\$ 66,662	\$ 67,129	\$ 67,600	\$ 68,076
Information Tech	\$ 68,330	\$ 68,663	\$ 69,000	\$ 109,340	\$ 69,683
<b>Total Expenses</b>	<b>\$ 2,016,644</b>	<b>\$ 2,148,241</b>	<b>\$ 2,281,303</b>	<b>\$ 2,560,663</b>	<b>\$ 2,441,454</b>

### Goals and Objectives:

Goal: Increase public safety and security

1. **Objective:** Hire and retain professional individuals to serve the needs of the community
2. **Objective:** Provide required training to obtain as well maintain state license and Emergency Care Attendant (ECA) certifications

Goal: Meet the needs of citizens and solve problems within community

3. **Objective:** Reduce response time to priority one calls for service
4. **Objective:** Respond to crisis and emergency situations with appropriate training, equipment, and supplies
5. **Objective:** Reduce traffic crashes and traffic concerns

Goal: Increase the amount of proactive neighborhood and business patrols

6. **Objective:** Increase the number of detectives assigned to the Criminal Investigations Unit

Goal: Provide accountability, professionalism, and transparency in police services

7. **Objective:** Establish professional police management practices

8. **Objective:** Maintain Texas Best Practices Recognition

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## Performance Indicators:

Goal	Indicator	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Projection	FY 2025 Target
1	Total response time	5:34	7:09	6:56	7:00	7:00
1, 3	Priority 1 response time	5:00	4:54	5:34	5:00	6:00
6	Criminal investigation assigned cases	300	373	220	300	300
6	Criminal investigation case clearance	93%	65.09%	64%	73%	73%
1, 6	Total cases	505	580	400	400	400
6	Total case clearance	83.00%	86.00%	84%	83.80%	85%
2, 4	Estimated total training hours	1685	1658	2021.5	2000	2000
7	Department policies implemented/Reviewed	12	12	27	20	20
5	Assigned Enforcements	1981	985	784	900*	1000
8	Texas Best Practices standards met	100%	100%	100%	100%	100%
5	Traffic Crashes / Reports	137	130/90	135/72	130/65	100

## Municipal Court Expenses

Municipal court expenses include payroll and contract services for one full-time employee, municipal judges, prosecutor, and Spanish translator. Payroll includes a five percent cost of living adjustment, 12% TMRS rate, and \$1,600/month city paid insurance benefit. This year's expenses were slightly increased to cover IT and professional services cost.

### Municipal Court Expense Overview

	Proposed 2025	Proposed 2026	Proposed 2027	Proposed 2028	Proposed 2029
<b>EXPENSE</b>					
<b>Court</b>					
Payroll	\$ 87,859	\$ 94,867	\$ 98,361	\$ 101,989	\$ 104,939
Supplies	\$ 2,500	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400
Training	\$ 2,700	\$ 2,700	\$ 2,700	\$ 2,700	\$ 2,700
Equipment	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
Professional Services	\$ 49,700	\$ 42,000	\$ 46,000	\$ 46,000	\$ 46,000
Capital Expense	\$ 1,000	\$ 1,000	\$ 4,000	\$ 1,000	\$ 1,000
Information Tech	\$ 47,000	\$ 47,200	\$ 47,402	\$ 47,606	\$ 47,812
<b>Total Expenses</b>	<b>\$ 191,259</b>	<b>\$ 190,667</b>	<b>\$ 201,363</b>	<b>\$ 202,195</b>	<b>\$ 205,351</b>

### Goals and Objectives:

**Goal:** Provide proactive court education to the public and local law enforcement

1. **Objective:** Provide the community with public education events and information
2. **Objective:** Provide educational training for local law enforcement

**Goal:** Maintain a Court of Record

1. **Objective:** Comply with Office of Court Administration reporting standards

### Performance Indicators:

Goals	Indicator	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Projection	FY 2025 Target
1	Public Education Activities	0	1	1	2	1
2	Local Law Enforcement Education Events	1	2	2	3	2
3	OCA Compliance	98%	100%	100%	100%	100%

## Fire & EMS Expenses

Fire & EMS expenses cover our contract with the City of Fort Worth for both fire and ambulance (EMS) services. Fort Worth recently took over MedStar and is currently in the process of issuing new contracts to MedStar member cities. The fire contract covers all fire protection, marshal, and plan review services for the city from the four Fort Worth fire stations, all within five miles of Westworth Village. Due to our police department providing trained emergency first responder service, our citizens enjoy an approximately \$300,000 per year discount on our fire services contract with Fort Worth. The EMS contract will cover all ambulance services and will be billed by Fort Worth for actual usage based on a per hour cost analysis of the whole system. Our first responder program will have no impact on the EMS contract.

### Fire Protection and Prevention Expense Overview

	Proposed 2025	Proposed 2026	Proposed 2027	Proposed 2028	Proposed 2029
<b>EXPENSE</b>					
<b>FIRE &amp; EMS</b>					
Contract	\$ 386,685	\$ 422,536	\$ 433,712	\$ 455,223	\$ 467,080
<b>Total Expenses</b>	<b>\$ 386,685</b>	<b>\$ 422,536</b>	<b>\$ 433,712</b>	<b>\$ 455,223</b>	<b>\$ 467,080</b>

### Goals and Objectives:

**Goal:** Provide efficient and cost-effective fire services.

1. **Objective:** Maintain a Fort Worth contract service level, with our police department providing emergency first responder service.

*(Note: EMS goals will be added in FY 2026)*

### Performance Indicators:

Goals	Indicator	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Projection	FY 2025 Target
1	Per Capita Cost of Fire Services	\$115	\$117	\$92	\$94	\$125
1	# of Fort Worth Fire responses	0	3	5	2	0
1	Fort Worth Fire Service Level	3 (60%)	3 (60%)	3 (60%)	3 (60%)	3 (60%)

## Library Expenses

Library expenses are based on the city's collaboration with the City of Fort Worth Library System. This reimbursement program allows Westworth Village citizens to obtain a nonresident library card from the City of Fort Worth library system and submit the receipt for a credit to be applied on their utility invoice, or a check to be issued to those without utility accounts. This collaboration also grants the Fort Worth Library access to use the community room to plan events and activities.

### Library Expense Overview

	<b>Proposed 2025</b>	<b>Proposed 2026</b>	<b>Proposed 2027</b>	<b>Proposed 2028</b>	<b>Proposed 2029</b>
<b>EXPENSE</b>					
<b>Library</b>					
Reimbursements	\$ 200	\$ 200	\$ 200	\$ 300	\$ 300
<b>Total Expenses</b>	<b>\$ 200</b>	<b>\$ 200</b>	<b>\$ 200</b>	<b>\$ 300</b>	<b>\$ 300</b>

### Goals and Objectives:

**Goal:** Increase the public's awareness of the library card reimbursement program

- Objective:** Advertise the program quarterly through the newsletter and email/text system
- Objective:** Work with the City of Fort Worth Library system to bring quality program to Westworth Village facilities

### Performance Indicators:

Goals	Indicator	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Projection	FY 2025 Target
1	Number of Library Card Reimbursements	14	1	2	1	5
1	Number of Program Advertisements	0	2	0	0	2
2	Number of Library Programs held in city Facilities	0	0	0	0	2

## General Fund Details:

ACCT		2025	Projected 2026	Projected 2027
<b>General Fund Revenue</b>				
	<b>Franchise Fees</b>			
01-500-510001	Waste Collection	\$ 15,000	\$ 15,000	\$ 15,000
01-500-510002	Electric	\$ 100,000	\$ 75,000	\$ 75,000
01-500-510003	Gas	\$ 31,000	\$ 31,000	\$ 28,000
01-500-510004	Telecom	\$ 5,000	\$ 5,000	\$ 5,000
01-500-510006	Charter Cable	\$ 10,000	\$ 10,000	\$ 10,000
01-500-510008	Water/Sewer	\$ 86,153	\$ 86,473	\$ 93,548
01-500-510009	Cell Tower Lease	\$ 20,000	\$ 20,000	\$ 20,000
	<b>Total Franchise Fees</b>	<b>\$ 267,153</b>	<b>\$ 242,473</b>	<b>\$ 246,548</b>
	<b>Permit Fees</b>			
01-500-515001	Building	\$ 75,000	\$ 75,000	\$ 75,000
01-500-515002	Mechanical	\$ 4,000	\$ 8,000	\$ 8,000
01-500-515003	Grease Trap	\$ 7,000	\$ 7,000	\$ 7,000
01-500-515004	Electrical	\$ 6,000	\$ 6,000	\$ 5,000
01-500-515005	Plumbing	\$ 8,000	\$ 8,000	\$ 8,000
01-500-515006	Cert. of Occupancy	\$ 4,000	\$ 4,000	\$ 4,000
01-500-515007	Plat Fees	\$ -	\$ 1,000	\$ -
01-500-515008	Plan Review	\$ 45,000	\$ 60,000	\$ 60,000
01-500-515009	Garage Sale/Misc	\$ 250	\$ 250	\$ 250
01-500-515010	Solicitor	\$ -	\$ -	\$ 100
01-500-515012	Contractor registration	\$ 6,000	\$ 6,000	\$ 6,000
	<b>Total Permit Fees</b>	<b>\$ 155,250</b>	<b>\$ 175,250</b>	<b>\$ 173,350</b>
	<b>Sales Tax</b>			
01-500-520000	General Sales Tax	\$ 2,309,150	\$ 2,332,242	\$ 2,355,564
01-500-520003	Econ. Dev. Sales Tax			
01-500-520006	Mixed Beverage Tax	\$ 20,000	\$ 20,000	\$ 20,000
	<b>Total Sales Tax</b>	<b>\$ 2,329,150</b>	<b>\$ 2,352,242</b>	<b>\$ 2,375,564</b>
	<b>Additional Revenue</b>			
01-500-525002	CCPD Disbursement	\$ 15,000	\$ 15,000	\$ 20,000
01-500-525003	TexPool Interest	\$ 75,000	\$ 50,000	\$ 50,000
01-500-525004	Money Market Interest	\$ -	\$ -	\$ -
01-500-525005	HCGC Disbursement	\$ 20,000	\$ 20,000	\$ 20,000
01-500-525006	Street/Stormwater Disbursement	\$ 30,000	\$ 30,000	\$ 30,000
01-500-525007	Other interest	\$ -	\$ -	\$ -
01-500-525009	Water Disbursement	\$ 152,035	\$ 152,599	\$ 165,085
01-500-525011	TexSTAR Interest	\$ 75,000	\$ 50,000	\$ 50,000
01-500-525012	LOGIC interest	\$ -	\$ -	\$ -
	<b>Total Additional Revenue</b>	<b>\$ 367,035</b>	<b>\$ 317,599</b>	<b>\$ 335,085</b>

ACCT		2025	Projected 2026	Projected 2027
<b>General Fund Revenue</b>				
	<b>Court Fines &amp; Fees</b>			
01-500-530001	Fines	\$ 175,000	\$ 160,000	\$ 160,800
01-500-530002	Admin Fees	\$ 5,000	\$ 4,000	\$ 4,000
01-500-530003	Capias Fees/Warrants	\$ 5,000	\$ 5,000	\$ 5,000
01-500-530005	Child Safety	\$ 1,000	\$ 1,000	\$ 1,000
01-500-530006	Court-Time Pay (City)	\$ 500	\$ 500	\$ 500
01-500-530007	Court-Time Pay (Court)	\$ 1,000	\$ 1,000	\$ 1,000
01-500-530008	Court-FTA	\$ 1,000	\$ 1,000	\$ 1,000
01-500-530009	Court Security	\$ 10,000	\$ 10,000	\$ 10,000
01-500-530010	Contract Service- Westover	\$ 36,000	\$ 36,000	\$ 36,000
01-500-530011	Contract Service- Lakeside	\$ -	\$ -	\$ -
01-500-530012	Expansions			
01-500-530014	Court Technology	\$ 10,000	\$ 10,000	\$ 10,000
	<b>Total Court Fines &amp; Fees</b>	<b>\$ 244,500</b>	<b>\$ 228,500</b>	<b>\$ 229,300</b>
	<b>WRA Distribution</b>			
01-500-545000	WRA Salary Reim	\$ 117,591	\$ 120,685	\$ 125,074
	<b>Total WRA Distribution</b>	<b>\$ 117,591</b>	<b>\$ 120,685</b>	<b>\$ 125,074</b>
	<b>Ad Valorem Tax</b>			
01-500-555000	Ad Valorem Tax	\$ 2,492,984	\$ 2,517,914	\$ 2,543,093
	<b>Total Ad Valorem Tax</b>	<b>\$ 2,492,984</b>	<b>\$ 2,517,914</b>	<b>\$ 2,543,093</b>
	<b>MISC Revenue</b>			
01-500-565001	Misc Revenue	\$ 5,000	\$ 5,000	\$ 5,000
01-500-565003	Accident Reports	\$ 500	\$ 500	\$ 500
01-500-565004	Pet Registration	\$ 100	\$ 100	\$ 100
	<b>Total MISC Revenue</b>	<b>\$ 5,600</b>	<b>\$ 5,600</b>	<b>\$ 5,600</b>
<b>Total General Fund Revenue</b>		<b>\$ 5,979,263</b>	<b>\$ 5,960,263</b>	<b>\$ 6,033,614</b>



ACCT		2025	Projected 2026	Projected 2027
<b>General Fund Expenses</b>				
<b>Administration</b>				
<b>Payroll</b>				
01-600-610001	Salaries	\$ 363,462	\$ 384,317	\$ 393,289
01-600-610002	TMRS Retirement	\$ 45,895	\$ 49,980	\$ 51,100
01-600-610003	Workers' Compensation	\$ 926	\$ 926	\$ 926
01-600-610004	Unemployment Comp	\$ 576	\$ 576	\$ 576
01-600-610005	Group Health Insurance	\$ 76,800	\$ 76,800	\$ 78,720
01-600-610006	Medicare	\$ 5,328	\$ 5,802	\$ 5,932
01-600-610007	Social Security	\$ -	\$ -	\$ -
01-600-610009	Car/Cell Phone Allowance	\$ 840	\$ 840	\$ 840
01-600-610013	Tuition Reimbursement	\$ 15,000	\$ 15,000	\$ 15,000
	<b>Total Payroll</b>	<b>\$ 508,827</b>	<b>\$ 534,240</b>	<b>\$ 546,384</b>
<b>Supplies</b>				
01-600-615001	Office Supplies	\$ 4,000	\$ 4,000	\$ 4,000
01-600-615003	Printing	\$ 2,500	\$ 2,500	\$ 2,500
01-600-615004	Postage	\$ 2,500	\$ 2,500	\$ 2,500
01-600-615005	Election Expenses	\$ 6,000	\$ 6,000	\$ 6,000
	<b>Total Supplies</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>
<b>Training</b>				
01-600-620001	Training	\$ 8,000	\$ 8,000	\$ 8,000
01-600-620002	Dues & Memberships	\$ 2,500	\$ 2,500	\$ 2,500
01-600-620003	Notice & Publications	\$ 2,500	\$ 2,500	\$ 2,500
01-600-620005	Community Activities	\$ 2,500	\$ 2,500	\$ 2,500
	<b>Total Training</b>	<b>\$ 15,500</b>	<b>\$ 15,500</b>	<b>\$ 15,500</b>
<b>Equipment</b>				
01-600-625002	Equipment & Repair	\$ 1,000	\$ 1,000	\$ 1,000
01-600-625004	Equipment Maintenance	\$ 4,800	\$ 1,000	\$ 1,000
	<b>Total Equipment</b>	<b>\$ 5,800</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>
<b>Professional Services</b>				
01-600-630002	Legal & Professional	\$ 80,000	\$ 46,000	\$ 46,000
01-600-630005	Accounting and Audit Expense	\$ 44,000	\$ 45,000	\$ 45,000
01-600-630006	Inspection Expense	\$ 60,000	\$ 67,500	\$ 67,500
01-600-630011	Emergency Management	\$ 2,000	\$ 2,000	\$ 2,000
	<b>Total Professional Service</b>	<b>\$ 186,000</b>	<b>\$ 160,500</b>	<b>\$ 160,500</b>

ACCT		2025	Projected 2026	Projected 2027
<b>General Fund Expenses</b>				
	<b>Miscellaneous</b>			
01-600-635001	Misc Expense	\$ 14,000	\$ 14,000	\$ 14,000
01-600-635002	Mayor/Council	\$ 7,500	\$ 7,500	\$ 7,500
01-600-635007	Employee Bond	\$ 480	\$ 480	\$ 480
01-600-635012	Street Sales Tax	\$ 384,796	\$ 388,644	\$ 392,531
01-600-635017	FW Transportation Authority	\$ 800	\$ 800	\$ 900
01-600-635018	Enviromental Cleanup	\$ 2,000	\$ 2,000	\$ 3,000
01-600-635019	Economic Dev Sales Tax (WRA)	\$ 384,796	\$ 388,644	\$ 392,531
01-600-635021	WS 380 Agreement Payments	\$ 340,875	\$ 86,071	\$ -
	<b>Total Miscellaneous</b>	<b>\$ 1,135,248</b>	<b>\$ 888,140</b>	<b>\$ 810,942</b>
	<b>Capital Expense</b>			
01-600-650002	Bond Payments	\$ 760,249	\$ 891,020	\$ 895,240
01-600-650003	Equipment Rental	\$ 5,000	\$ 5,000	\$ 5,000
	<b>Total Capital Expense</b>	<b>\$ 765,249</b>	<b>\$ 896,020</b>	<b>\$ 900,240</b>
	<b>Information Technology</b>			
01-600-660004	Third Party Provider	\$ 24,000	\$ 24,000	\$ 24,000
01-600-660005	Maintenance Contracts	\$ 30,000	\$ 30,000	\$ 30,000
01-600-660006	Equip/Software Purchase	\$ 85,000	\$ 10,000	\$ 10,000
	<b>Total Information Tech</b>	<b>\$ 139,000</b>	<b>\$ 64,000</b>	<b>\$ 64,000</b>
<b>TOTAL ADMINISTRATION</b>		<b>\$ 2,770,624</b>	<b>\$ 2,575,400</b>	<b>\$ 2,514,565</b>
	<b>Facilities</b>			
01-601-610001	Salaries	\$ 62,244	\$ 65,356	\$ 68,624
01-601-610002	TMRS Retirement	\$ 6,106	\$ 6,818	\$ 7,159
01-601-610003	Workers' Compensation	\$ 2,079	\$ 2,079	\$ 2,079
01-601-610004	Unemployment Comp	\$ 288	\$ 288	\$ 288
01-601-610005	Group Health Insurance	\$ 19,200	\$ 19,200	\$ 19,680
01-601-610006	Medicare	\$ 946	\$ 946	\$ 946
01-601-610007	Social Security	\$ 1,016	\$ -	\$ -
01-601-610008	Overtime	\$ 3,024	\$ 3,175	\$ 3,334
01-601-610011	Certification Pay	\$ -	\$ -	\$ -
01-601-610013	Holiday Pay	\$ 2,688	\$ 2,822	\$ 2,964
	<b>Total Payroll</b>	<b>\$ 97,591</b>	<b>\$ 100,685</b>	<b>\$ 105,074</b>

ACCT		2025	Projected 2026	Projected 2027
<b>General Fund Expenses</b>				
	<b>Supplies</b>			
01-601-615005	Electric-General	\$ 36,000	\$ 40,000	\$ 40,000
01-601-615006	Water-General	\$ 6,000	\$ 6,000	\$ 6,000
01-601-615007	Gas-General	\$ 7,000	\$ 7,000	\$ 7,000
01-601-615008	Telephone-General	\$ 20,000	\$ 20,000	\$ 20,000
01-601-615026	Street Lighting	\$ 20,000	\$ 20,000	\$ 20,000
	<b>Total Supplies</b>	<b>\$ 89,000</b>	<b>\$ 93,000</b>	<b>\$ 93,000</b>
	<b>Equipment</b>			
01-601-625014	Building Maintenance	\$ 250,000	\$ 150,000	\$ 80,000
	<b>Total Equipment</b>	<b>\$ 250,000</b>	<b>\$ 150,000</b>	<b>\$ 80,000</b>
	<b>Professional Services</b>			
01-601-630008	Janitorial Services	\$ 21,000	\$ 22,000	\$ 22,000
	<b>Total Professional Services</b>	<b>\$ 21,000</b>	<b>\$ 22,000</b>	<b>\$ 22,000</b>
	<b>Miscellaneous</b>			
01-601-635001	Miscellaneous	\$ 1,000	\$ 1,000	\$ 1,000
01-601-635003	F-18 Jet Repairs and Maintenance	\$ 1,000	\$ 1,000	\$ 1,000
	<b>Total Miscellaneous</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>
	<b>Insurance</b>			
01-601-645001	Error/Omission Insurance	\$ 7,500	\$ 7,538	\$ 7,575
01-601-645002	General Liability	\$ 4,500	\$ 4,523	\$ 4,545
01-601-645003	Vehicle Insurance	\$ 13,000	\$ 13,065	\$ 13,130
01-601-645004	Real/Pers Property	\$ 30,000	\$ 30,150	\$ 30,301
01-601-645005	Mobile Equipment	\$ 10,000	\$ 10,050	\$ 10,100
01-601-645006	Cyber Security	\$ 10,000	\$ 10,050	\$ 10,100
	<b>Total Insurance</b>	<b>\$ 75,000</b>	<b>\$ 75,375</b>	<b>\$ 75,752</b>
	<b>Information Tech</b>			
01-601-660004	Third Party Provider	\$ 40,000	\$ 40,000	\$ 42,000
01-601-660006	Equip/Software Purch/Maint	\$ 25,000	\$ 25,000	\$ 30,000
	<b>Total Information Tech</b>	<b>\$ 65,000</b>	<b>\$ 65,000</b>	<b>\$ 72,000</b>
<b>TOTAL FACILITIES</b>		<b>\$ 502,000</b>	<b>\$ 407,375</b>	<b>\$ 344,752</b>

ACCT		2025	Projected 2026	Projected 2027
<b>General Fund Expenses</b>				
<b>Police</b>				
<b>Payroll</b>				
01-603-610001	Salaries	\$ 1,030,727	\$ 1,131,790	\$ 1,177,062
01-603-610002	TMRS Retirement	\$ 140,923	\$ 159,262	\$ 164,916
01-603-610003	Workers' Compensation	\$ 30,060	\$ 30,060	\$ 30,060
01-603-610004	Unemployment Comp	\$ 1,872	\$ 1,872	\$ 1,872
01-603-610005	Group Health Insurance	\$ 230,400	\$ 230,400	\$ 236,160
01-603-610006	Medicare	\$ 17,024	\$ 18,107	\$ 18,764
01-603-610007	FICA- Social Security	\$ 2,579	\$ 2,579	\$ -
01-603-610008	Overtime Pay	\$ 39,494	\$ 39,494	\$ 39,494
01-603-610010	Car Allowance	\$ 6,000	\$ 6,000	\$ 6,000
01-603-610011	Certification Pay	\$ 71,500	\$ 71,500	\$ 71,500
01-603-610013	Holiday Pay	\$ 26,329	\$ 26,329	\$ 26,329
01-603-610014	Cover CCPD salary overages			\$ 71,027
	<b>Total Payroll</b>	<b>\$ 1,596,908</b>	<b>\$ 1,717,393</b>	<b>\$ 1,843,183</b>
<b>Supplies</b>				
01-603-615001	Office Supplies	\$ 5,000	\$ 5,000	\$ 5,000
01-603-615002	Supplies	\$ 2,000	\$ 2,000	\$ 2,000
01-603-615003	Printing	\$ 850	\$ 850	\$ 850
01-603-615004	Postage	\$ 600	\$ 600	\$ 600
	<b>Total Supplies</b>	<b>\$ 8,450</b>	<b>\$ 8,450</b>	<b>\$ 8,450</b>
<b>Training</b>				
01-603-620001	Training	\$ 25,000	\$ 30,000	\$ 30,000
01-603-620002	Dues & Memberships	\$ 3,000	\$ 3,000	\$ 3,000
01-603-620003	Notices & Publications	\$ 250	\$ 250	\$ 250
	<b>Total Training</b>	<b>\$ 28,250</b>	<b>\$ 33,250</b>	<b>\$ 33,250</b>
<b>Equipment</b>				
01-603-625002	Equipment & Repair	\$ 30,000	\$ 30,000	\$ 30,000
01-603-625006	Maintenance Contracts	\$ 1,300	\$ 1,300	\$ 1,300
01-603-625008	Maint Radio/Radar	\$ 7,000	\$ 7,000	\$ 7,000
01-603-625009	Jail Maint & Communication	\$ -		
	<b>Total Equipment</b>	<b>\$ 38,300</b>	<b>\$ 38,300</b>	<b>\$ 38,300</b>

ACCT		2025	Projected 2026	Projected 2027
<b>General Fund Expenses</b>				
	<b>Professional Services</b>			
01-603-630002	Legal & Professional	\$ 3,000	\$ 3,000	\$ 3,000
	<b>Total Professional Services</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>
	<b>Miscellaneous</b>			
01-603-635009	Jail Food			
01-603-635010	Lab Charges	\$ 25,000	\$ 25,750	\$ 26,523
01-603-635011	Animal Control	\$ 5,500	\$ 5,500	\$ 6,500
01-603-635029	Contract Services	\$ 151,706	\$ 155,772	\$ 159,959
	<b>Total Miscellaneous</b>	<b>\$ 182,206</b>	<b>\$ 187,022</b>	<b>\$ 192,982</b>
	<b>Insurance</b>			
01-603-645007	Law Enforcement Liability	\$ 25,000	\$ 25,500	\$ 26,010
	<b>Total Insurance</b>	<b>\$ 25,000</b>	<b>\$ 25,500</b>	<b>\$ 26,010</b>
	<b>Vehicle Expense</b>			
01-603-640001	Gasoline	\$ 46,200	\$ 46,662	\$ 47,129
01-603-640002	Vehicle/Equip Maint	\$ 20,000	\$ 20,000	\$ 20,000
	<b>Total Vehicle Expense</b>	<b>\$ 66,200</b>	<b>\$ 66,662</b>	<b>\$ 67,129</b>
	<b>Information Tech</b>			
01-603-660004	Third Party Provider	\$ 33,330	\$ 33,663	\$ 34,000
01-603-660005	Maintenance Contracts			
01-603-660006	Equip/Software Purch/Maint	\$ 35,000	\$ 35,000	\$ 35,000
	<b>Total Information Tech</b>	<b>\$ 68,330</b>	<b>\$ 68,663</b>	<b>\$ 69,000</b>
<b>TOTAL POLICE</b>		<b>\$ 2,016,644</b>	<b>\$ 2,148,241</b>	<b>\$ 2,281,303</b>
	<b>Court</b>			
	<b>Payroll</b>			
01-604-610001	Salaries	\$ 60,000	\$ 66,150	\$ 68,796
01-604-610002	TMRS Retirement	\$ 7,494	\$ 8,262	\$ 8,593
01-604-610003	Workers' Compensation	\$ 151	\$ 151	\$ 151
01-604-610004	Unemployment Comp	\$ 144	\$ 144	\$ 144
01-604-610005	Group Health Insurance	\$ 19,200	\$ 19,200	\$ 19,680
01-604-610006	Medicare	\$ 870	\$ 959	\$ 998
01-604-610008	Overtime	\$ -	\$ -	\$ -
01-604-610009	Cell Phone Allowance	\$ -	\$ -	\$ -
	<b>Total Payroll</b>	<b>\$ 87,859</b>	<b>\$ 94,867</b>	<b>\$ 98,361</b>

ACCT		Projected		
		2025	2026	2027
<b>General Fund Expenses</b>				
	<b>Supplies</b>			
01-604-615001	Office Supplies	\$ 1,000	\$ 1,100	\$ 1,100
01-604-615003	Printing	\$ 500	\$ 500	\$ 500
01-604-615004	Postage	\$ 1,000	\$ 800	\$ 800
	<b>Total Supplies</b>	<b>\$ 2,500</b>	<b>\$ 2,400</b>	<b>\$ 2,400</b>
	<b>Training</b>			
01-604-620001	Training	\$ 1,500	\$ 1,500	\$ 1,500
01-604-620002	Dues & Memberships	\$ 600	\$ 600	\$ 600
01-604-620004	Judge Seminar Expense	\$ 600	\$ 600	\$ 600
	<b>Total Training</b>	<b>\$ 2,700</b>	<b>\$ 2,700</b>	<b>\$ 2,700</b>
	<b>Equipment</b>			
01-604-625013	Office Equipment	\$ 500	\$ 500	\$ 500
	<b>Total Equipment</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ 500</b>
	<b>Professional Services</b>			
01-604-630009	Judge & Associate Judge	\$ 23,200	\$ 16,000	\$ 18,000
01-604-630010	Magistrate & Juror Fee	\$ 3,000	\$ 3,000	\$ 3,000
01-604-630011	Prosecutor	\$ 20,000	\$ 20,000	\$ 22,000
01-604-630012	Translator	\$ 3,500	\$ 3,000	\$ 3,000
	<b>Total Professional Services</b>	<b>\$ 49,700</b>	<b>\$ 42,000</b>	<b>\$ 46,000</b>
	<b>Capital Expense</b>			
01-604-650002	Court Security	\$ 1,000	\$ 1,000	\$ 4,000
	<b>Total Capital Expense</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 4,000</b>
	<b>Information Tech</b>			
01-604-660004	Third Party Provider	\$ 20,000	\$ 20,200	\$ 20,402
01-604-660005	Maintenance Contracts	\$ 22,000	\$ 22,000	\$ 22,000
01-604-660006	Equip/Software Purch/Maint	\$ 5,000	\$ 5,000	\$ 5,000
	<b>Total Information Tech</b>	<b>\$ 47,000</b>	<b>\$ 47,200</b>	<b>\$ 47,402</b>
<b>TOTAL COURT</b>		<b>\$ 191,259</b>	<b>\$ 190,667</b>	<b>\$ 201,363</b>

ACCT		2025	Projected 2026	Projected 2027
<b>General Fund Expenses</b>				
<b>Fire &amp; EMS Services - contracted from Fort Worth</b>				
	<b>Miscellaneous</b>			
01-605-635102	City of Fort Worth Fire Contract	\$ 361,685	\$ 372,536	\$ 383,712
01-605-635102	City of Fort Worth EMS Contract	\$ 25,000	\$ 50,000	\$ 50,000
	<b>Total Miscellaneous</b>	<b>\$ 386,685</b>	<b>\$ 422,536</b>	<b>\$ 433,712</b>
<b>TOTAL Fire &amp; EMS Services - contracted from Fort Worth</b>		<b>\$ 386,685</b>	<b>\$ 422,536</b>	<b>\$ 433,712</b>
<b>Library</b>				
	<b>Reimbursements</b>			
01-608-620002	Dues & Memberships	\$ 200	\$ 200	\$ 200
	<b>Total Training</b>	<b>\$ 200</b>	<b>\$ 200</b>	<b>\$ 200</b>
<b>Total Library</b>		<b>\$ 200</b>	<b>\$ 200</b>	<b>\$ 200</b>
<b>Total General Fund Expenses</b>		<b>\$ 5,867,413</b>	<b>\$ 5,744,418</b>	<b>\$ 5,775,896</b>
<b>Net General Fund impact to Reserve funds</b>		<b>111,850</b>	<b>215,845</b>	<b>257,718</b>

## CAPITAL FUND

This account is funded by investments held in Texpool and TexStar, including interest, alleyway reimbursement payments, TAP grant reimbursements, as well as transfers from the street fund, storm water fees, and gas well royalties. Expenses for capital improvement projects are typically planned in advance, complying with the city's approved long-range plans and with city council approval, unless an emergency repair is required. This fiscal year the city has planned to resurface White Settlement Road, using the county interlocal agreement. The city pays for the materials, while the county provides the labor and equipment.

### Capital Fund Overview

	<b>Proposed 2025</b>	<b>Proposed 2026</b>	<b>Proposed 2027</b>	<b>Proposed 2028</b>	<b>Proposed 2029</b>
<b>Capital Revenue</b>					
Additional Revenue	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Misc Revenue	\$ 435,000	\$ 485,000	\$ 485,000	\$ 485,000	\$ 535,000
<b>Total Revenue</b>	<b>\$ 437,000</b>	<b>\$ 487,000</b>	<b>\$ 487,000</b>	<b>\$ 487,000</b>	<b>\$ 537,000</b>
<b>Capital Expenses</b>					
Professional Service	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
Capital Projects	\$ 300,000	\$ -	\$ -	\$ -	\$ -
<b>Total Expenses</b>	<b>\$ 360,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>



## Capital Fund Details:

ACCT		Proposed 2025	Proposed 2026	Proposed 2027
<b>Capital Revenue</b>				
	<b>Additional Revenue</b>			
04-500-525004	Texpool Interest	\$ 2,000	\$ 2,000	\$ 2,000
04-500-525011	TexStar Interest	\$ -	\$ -	\$ -
	<b>Total Additional Revenue</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>
	<b>Miscellaneous Revenue</b>			
04-500-565012	Alleyway Reimbursements	\$ 10,000	\$ 10,000	\$ 10,000
04-500-565024	Transfer in (Street Repairs)	\$ 100,000	\$ 150,000	\$ 150,000
04-500-565052	Transfer in (Storm Water Fees)	\$ 150,000	\$ 150,000	\$ 150,000
04-500-565998	Transfer In (Gas Royalties)	\$ 175,000	\$ 175,000	\$ 175,000
04-500-565980	Transfer In (CLFRF Grant Funds) Res	\$ -	\$ -	\$ -
04-500-565999	Transfer In From Reserve Funds	\$ -	\$ -	\$ -
	<b>Total Additional Revenue</b>	<b>\$ 435,000</b>	<b>\$ 485,000</b>	<b>\$ 485,000</b>
<b>Total Capital Revenue</b>		<b>\$ 437,000</b>	<b>\$ 487,000</b>	<b>\$ 487,000</b>
<b>Capital Expenses</b>				
	<b>Professional Services</b>			
04-640-630001	Engineering Fees	\$ 60,000	\$ 60,000	\$ 60,000
	<b>Total Professional Services</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>
<b>PENDING Finance/Long Range Planning Committee Forecasting</b>				
	<b>Capital Expenses</b>			
04-640-650022	Street Re-paving County Projects	\$ 300,000	\$ -	\$ -
04-640-650035	Pecan/Sky Acre	\$ -	\$ -	\$ -
04-640-650037	Kay Lane Street / Infrastructure	\$ -	\$ -	\$ -
	City Sidewalk corrections Sunset etc	\$ -	\$ -	\$ -
	Smallwood Lane	\$ -	\$ -	\$ -
	Waggoner Lane	\$ -	\$ -	\$ -
	Red Bird Lane	\$ -	\$ -	\$ -
	Stormwater improvement project	\$ -	\$ -	\$ -
	City Parks	\$ -	\$ -	\$ -
	<b>Total Capital Expenses</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Capital Expenses</b>		<b>\$ 360,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>
<b>Net Total Capital Projects</b>		<b>\$ 77,000</b>	<b>\$ 427,000</b>	<b>\$ 427,000</b>

## CRIME CONTROL & PREVENTION DISTRICT FUND

Crime Control and Prevention District is funded by a ½ cent citizen-authorized sales tax. The current sales tax is scheduled to expire on September 30, 2044, and must be placed on the ballot for a re-authorization vote every 20 years; therefore, it will be on the May 2044 ballot. Expenses are restricted, and this account typically funds five full-time police positions, police vehicle purchases, uniforms, community relations activities, and various equipment maintenance contracts. Payroll includes a \$8,000 pay increase for patrol officers, five percent cost of living and two percent earned merit adjustment discretionary with the chief, certification pay for police officers, 12% TMRS rate, and \$1,600/month city paid benefit package that include insurance plans, health, and daycare spending accounts.

### Crime Control and Prevention District Fund Overview

	<b>Proposed 2025</b>	<b>Proposed 2026</b>	<b>Proposed 2027</b>	<b>Proposed 2028</b>	<b>Proposed 2029</b>
<b>CCPD Revenue</b>					
Revenue	\$ 769,593	\$ 777,289	\$ 785,062	\$ 792,912	\$ 800,841
Additional Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Revenue</b>	<b>\$ 769,593</b>	<b>\$ 777,289</b>	<b>\$ 785,062</b>	<b>\$ 792,912</b>	<b>\$ 800,841</b>
<b>CCPD Expenses</b>					
Payroll	\$ 626,714	\$ 670,630	\$ 659,091	\$ 679,247	\$ 697,969
Equipment	\$ 110,400	\$ 215,400	\$ 81,000	\$ 231,000	\$ 86,000
Professional Service	\$ 15,000	\$ 15,000	\$ 20,000	\$ 20,000	\$ 20,000
Misc	\$ 32,000	\$ 33,000	\$ 33,750	\$ 33,750	\$ 33,750
Information Tech	\$ 73,000	\$ -	\$ -	\$ -	\$ -
<b>Total Expenses</b>	<b>\$ 857,114</b>	<b>\$ 934,030</b>	<b>\$ 793,841</b>	<b>\$ 963,997</b>	<b>\$ 837,719</b>

### Goals and Objectives:

(see Police Fund Goals and Objectives)

### Performance Indicators:

(see Police Fund Performance Indicators)

## Crime Control and Prevention Districts Fund Details

ACCT		2025	Proposed 2026	Proposed 2027
<b>Crime Control &amp; Prevention Revenue</b>				
	<b>Revenue</b>			
03-500-565001	CCPD Misc	\$ -	\$ -	\$ -
03-500-520010	Crime Control Sales Tax	\$ 769,593	\$ 777,289	\$ 785,062
	<b>Total Revenue</b>	<b>\$ 769,593</b>	<b>\$ 777,289</b>	<b>\$ 785,062</b>
<b>Total Crime Control Revenue</b>		<b>\$ 769,593</b>	<b>\$ 777,289</b>	<b>\$ 785,062</b>
<b>Crime Control &amp; Prevention Expenses</b>				
	<b>Payroll</b>			
03-630-610001	Salaries	\$ 385,708	\$ 425,243	\$ 442,253
03-630-610002	TMRS Retirement	\$ 56,704	\$ 61,504	\$ 63,629
03-630-610003	Workers compensation	\$ 12,712	\$ 12,839	\$ 12,839
03-630-610004	Unemployment Comp	\$ 720	\$ 720	\$ 800
03-630-610005	Group Health Insurance	\$ 96,000	\$ 96,000	\$ 65,000
03-630-610006	Medicare	\$ 6,583	\$ 7,140	\$ 7,387
03-630-610007	FICA Social Security	\$ -	\$ -	\$ -
03-630-610008	Overtime Pay	\$ 22,252	\$ 21,000	\$ 21,000
03-630-610009	Cell Phone Allowance	\$ -	\$ -	\$ -
03-630-610011	Certification Pay	\$ 31,200	\$ 31,200	\$ 31,200
03-630-610013	Holiday Pay	\$ 14,835	\$ 14,983	\$ 14,983
03-630-610015	STEP Program	\$ -	\$ -	\$ -
	<b>Total Payroll</b>	<b>\$ 626,714</b>	<b>\$ 670,630</b>	<b>\$ 659,091</b>
	<b>Equipment</b>			
03-630-625045	Tasers	\$ -	\$ 35,000	\$ -
03-630-625046	Technology Replacement	\$ 35,400	\$ 5,400	\$ 6,000
03-630-625049	Police Units/Camera System	\$ 75,000	\$ 75,000	\$ 75,000
03-630-625050	Guns	\$ -	\$ 100,000	
	<b>Total Equipment</b>	<b>\$ 110,400</b>	<b>\$ 215,400</b>	<b>\$ 81,000</b>
	<b>Professional Services</b>			
03-630-630014	Admin Services	\$ 15,000	\$ 15,000	\$ 20,000
	<b>Total Professional Services</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 20,000</b>

ACCT		2025	Proposed 2026	Proposed 2027
<b>Crime Control &amp; Prevention Expenses</b>				
	<b>Miscellaneous</b>			
03-630-635008	Uniforms	\$ 7,000	\$ 7,000	\$ 7,500
03-630-635103	Community Relations	\$ 15,000	\$ 16,000	\$ 16,250
03-630-635123	Service Fees (Data/Cell)	\$ 10,000	\$ 10,000	\$ 10,000
	<b>Total Miscellaneous</b>	<b>\$ 32,000</b>	<b>\$ 33,000</b>	<b>\$ 33,750</b>
	<b>Information Technology</b>			
03-630-660004	Third Party Provider	\$ 8,000	\$ 8,000	\$ 8,250
03-630-660005	Maintenance Contracts	\$ 65,000	\$ 66,500	\$ 66,500
	<b>Total Information Technology</b>	<b>\$ 73,000</b>	<b>\$ 74,500</b>	<b>\$ 74,750</b>
<b>Total Crime Control Expenses</b>		<b>\$ 857,114</b>	<b>\$ 1,008,530</b>	<b>\$ 868,591</b>
<b>Net Crime Control &amp; Prevention District</b>		<b>\$ (87,522)</b>	<b>\$ (231,241)</b>	<b>\$ (83,529)</b>

## ECONOMIC DEVELOPMENT (WRA) FUND

Economic Development (Westworth Redevelopment Authority) is funded by a ¼ cent citizen-authorized sales tax. Expenses are restricted, but this account typically covers golf course deficits, parks/landscape, and administration. This reimburses the general fund for one full-time and one part time position for facilities maintenance, including parks and trails, associated vehicle and equipment needs, maintenance of the medians, alleyways, and various city common areas.

### Economic Development (WRA) Fund Overview

	<b>Proposed 2025</b>	<b>Proposed 2026</b>	<b>Proposed 2027</b>	<b>Proposed 2028</b>	<b>Proposed 2029</b>
<b>REVENUE</b>					
Sales Tax	\$ 384,796	\$ 388,644	\$ 392,531	\$ 396,456	\$ 400,421
Additional Revenue	\$ 5,000	\$ 5,000	\$ 6,000	\$ 6,000	\$ 6,000
Misc Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Revenue</b>	<b>\$ 389,796</b>	<b>\$ 393,644</b>	<b>\$ 398,531</b>	<b>\$ 402,456</b>	<b>\$ 406,421</b>
<b>EXPENSE</b>					
Building, Parks, & Land	\$ 129,591	\$ 112,685	\$ 117,074	\$ 120,915	\$ 124,906
Administration	\$ 106,000	\$ 106,000	\$ 106,000	\$ 81,000	\$ 81,000
<b>Total Expenses</b>	<b>\$ 235,591</b>	<b>\$ 218,685</b>	<b>\$ 223,074</b>	<b>\$ 201,915</b>	<b>\$ 205,906</b>

### Goals and Objectives:

**Goal:** Increase sales tax through sustainable commercial growth

1. **Objective:** Create an attractive commercial district to sustain commercial business and attract new businesses
2. **Objective:** Create city parks and amenities and improve city landscapes, providing opportunities and areas for citizens to get out and improve their health and wellbeing

### Performance Indicators:

Goal	Indicator	FY 2021	FY 2022	FY2023	FY 2024 Projection	FY 2025 Budget
1	Sales Tax growth	9%	5%	7%	2%	1%
2	Create city parks	1	1	0	0	0

## Economic Development Fund Details

ACCT		2025	Proposed 2026	Proposed 2027
<b>Economic Development Sales Tax Fund (WRA) Revenue</b>				
	<b>Sales Tax</b>			
08-500-520010	WRA Sales Tax	\$ 384,796	\$ 388,644	\$ 392,531
	<b>Total Sales Tax</b>	<b>\$ 384,796</b>	<b>\$ 388,644</b>	<b>\$ 392,531</b>
	<b>Additional Revenue</b>			
08-500-525011	Interest Earned	\$ 5,000	\$ 5,000	\$ 6,000
	<b>Total Additional Revenue</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 6,000</b>
	<b>Total WRA Revenue</b>	<b>\$ 389,796</b>	<b>\$ 393,644</b>	<b>\$ 398,531</b>
<b>Economic Development Sales Tax Fund (WRA) Expenses</b>				
<b>Building Parks &amp; Landscape Expenses</b>				
	<b>Payroll</b>			
08-607-610001	Salary reimbursement to GF	\$ 97,591	\$ 100,685	\$ 105,074
	<b>Total Payroll</b>	<b>\$ 97,591</b>	<b>\$ 100,685</b>	<b>\$ 105,074</b>
	<b>Equipment</b>			
08-607-625001	Equipment	\$ 2,000	\$ 2,000	\$ 2,000
08-607-625004	Equipment Maintenance	\$ 500	\$ 500	\$ 500
08-607-625007	Small Tools	\$ 500	\$ 500	\$ 500
08-607-625015	City Parks	\$ 25,000	\$ 5,000	\$ 5,000
	<b>Total Equipment</b>	<b>\$ 28,000</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>
	<b>Professional Services</b>			
08-607-630017	City Landscape Maintenance	\$ 65,000	\$ 65,000	\$ 65,000
08-607-630018	Storage space; equipment/records	\$ 26,000	\$ 28,000	\$ 28,000
08-607-630019	Community Events	\$ 5,000	\$ 5,000	\$ 5,000
	<b>Total Professional Services</b>	<b>\$ 96,000</b>	<b>\$ 98,000</b>	<b>\$ 98,000</b>

ACCT		2025	Proposed 2026	Proposed 2027
<b>Economic Development Sales Tax Fund (WRA) Expenses</b>				
	<b>Vehicle Expense</b>			
08-607-640001	Gasoline	\$ 500	\$ 500	\$ 500
08-607-640002	Vehicle/Equipment Maint	\$ 500	\$ 500	\$ 500
	<b>Total Vehicle Expense</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>
	<b>Capital Expense</b>			
08-607-650003	Equipment Rental	\$ 3,000	\$ 3,000	\$ 3,000
	<b>Total Capital Expense</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>
	<b>Total Building Parks &amp; Landscape Expenses</b>	<b>\$ 129,591</b>	<b>\$ 112,685</b>	<b>\$ 117,074</b>
<b>WRA Administration Expenses</b>				
	<b>Payroll</b>			
08-680-610001	Salary reimbursement to GF	\$ 20,000	\$ 20,000	\$ 20,000
	<b>Total Payroll</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>
	<b>Professional Services</b>			
08-680-630002	Legal & Professional	\$ 50,000	\$ 50,000	\$ 50,000
08-680-630005	Audit Expense	\$ 6,000	\$ 6,000	\$ 6,000
	<b>Total Professional Services</b>	<b>\$ 56,000</b>	<b>\$ 56,000</b>	<b>\$ 56,000</b>
	<b>Miscellaneous</b>			
08-680-635001	Miscellaneous Expense	\$ 30,000	\$ 30,000	\$ 30,000
	<b>Total Miscellaneous</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>
	<b>Total WRA Admin Expenses</b>	<b>\$ 106,000</b>	<b>\$ 106,000</b>	<b>\$ 106,000</b>
	<b>Total WRA Expenses</b>	<b>\$ 235,591</b>	<b>\$ 218,685</b>	<b>\$ 223,074</b>
	<b>Net Total WRA</b>	<b>\$ 154,205</b>	<b>\$ 174,959</b>	<b>\$ 175,457</b>

## DEBT SERVICE FUND

Debt Service revenue is allocating a portion of the city's assessed *ad valorem* tax, along with transfers from the Water and Hawks Creek Golf Club enterprise funds. The Debt Service fund makes the annual payment for city-issued debt.

Debt Service expense includes principal and interest payments for city-issued debt. This includes certificate of obligation and general obligation refunding bonds. In fiscal year 2022, the city refunded the 2013 certificate of obligation and saved the taxpayers approximately \$30,000 annually. The city continues to contemplate issuing additional debt, as our current bonded indebtedness matures in future years, to fund drainage infrastructure and street improvements.

### Debt Service Fund Overview

	Proposed 2025	Proposed 2026	Proposed 2027	Proposed 2028	Proposed 2029
<b>REVENUE</b>					
Interest Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Ad Valorem Tax	\$ 895,543	\$ 760,249	\$ 891,020	\$ 895,240	\$ 898,532
Misc	\$ 135,293	\$ 135,357	\$ 135,289	\$ 135,087	\$ 136,204
<b>Total Revenue</b>	<b>\$ 1,030,836</b>	<b>\$ 895,606</b>	<b>\$ 1,026,309</b>	<b>\$ 1,030,327</b>	<b>\$ 1,034,736</b>
<b>EXPENSE</b>					
Debt Service	\$ 897,542	\$ 898,170	\$ 893,020	\$ 897,240	\$ 900,532
<b>Total Expenses</b>	<b>\$ 897,542</b>	<b>\$ 898,170</b>	<b>\$ 893,020</b>	<b>\$ 897,240</b>	<b>\$ 900,532</b>

### Goals and Objectives:

**Goal:** Maintain a fiscally conservative approach to financing the needs of the city

1. **Objective:** Maintain a low tax supported debt per capita
2. **Objective:** Maintain reserves to 40% of total yearly debt

### Performance Indicators:

Goal	Indicator	FY 2021	FY 2022	FY 2023	FY 2024 Projection	FY 2025 Budget
1	Tax Supported Debt Per Capita	\$306	\$307	\$290	\$289	\$289
2	Reserves to Debt (EOY)	44%	44%	43%	40%	32%



Repayment schedule:

**CITY OF WESTWORTH VILLAGE**  
(Tarrant County, Texas)

**Combined Debt Requirement Schedule (Tax Supported Debt)**

June 19, 2024

Fisc Year Ending	2017 CO's		2019 GO Rfdg		2022 GO Rfdg		COMBINED TOTALS									
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Total	Fisc. Total	Golf Course	Utility/Rev	Tax Supp			
9/30/2024	113,000	14,846	320,000	34,825	245,000	59,100	678,000	108,771	786,771	895,543	109,869	25,424	760,249			
9/30/2025	116,000	13,360	330,000	30,025	255,000	54,200	701,000	97,585	798,585	896,171	109,919	25,438	760,813			
9/30/2026	119,000	11,835	335,000	25,075	265,000	49,100	719,000	86,010	805,010	891,020	109,865	25,424	755,731			
9/30/2027	122,000	10,270	350,000	20,050	275,000	43,800	747,000	74,120	821,120	895,240	109,705	25,382	760,153			
9/30/2028	125,000	8,666	360,000	14,800	290,000	38,300	775,000	61,766	836,766	898,532	110,542	25,662	762,328			
9/30/2029	128,000	7,022	370,000	9,400	300,000	32,500	798,000	48,922	846,922	895,844	110,129	25,550	760,165			
9/30/2030	132,000	5,339	380,000	5,700	315,000	26,500	827,000	37,539	864,539	902,078	110,922	25,760	765,395			
9/30/2031	135,000	3,603			325,000	20,200	460,000	23,803	483,803	507,606	110,251	25,578	371,777			
9/30/2032	139,000	1,828			335,000	13,700	474,000	15,528	489,528	505,056	109,686	25,368	370,002			
9/30/2033					350,000	7,000	350,000	7,000	357,000	364,000	80,080	25,480	258,440			
	\$ 1,129,000	\$ 153,539	\$ 2,445,000	\$ 279,750	\$ 2,965,000	\$ 688,800	\$ 6,529,000	\$ 1,122,089	\$ 7,651,089	\$ 7,651,089	\$ 1,070,969	\$ 255,066	\$ 6,325,054			



The 2017 Certificates of Obligation are paid 79% through *ad valorem* tax revenue and 21% through golf course revenue. The original issue was \$1,743,000, payable through the Bank of New York Mellon Trust Company, and are callable beginning August 15, 2024.

The 2019 General Obligation Bonds are paid 100% through *ad valorem* tax revenue. The original issue was \$3,625,000, payable through the Bank of New York Mellon Trust Company, and are callable beginning August 15, 2028.

The 2022 General Obligation Bonds are paid 78% through utility revenue and 22% through golf course revenue. The original issue was \$3,230,000, payable through the Bank of New York Mellon Trust Company, and are callable beginning August 15, 2031.

### Debt Service Fund Detail

ACCT		2025	Proposed 2026	Proposed 2027
<b>Debt Service Revenue</b>				
	<b>Ad Valorem Tax</b>			
05-500-555000	Ad Valorem Tax transfer	\$ 895,543	\$ 760,249	\$ 891,020
	<b>Total Ad Valorem Tax</b>	<b>\$ 895,543</b>	<b>\$ 760,249</b>	<b>\$ 891,020</b>
	<b>Miscellaneous Revenue</b>			
05-500-565120	Water Fund Payments	\$ 25,424	\$ 25,438	\$ 25,424
05-500-565125	HCGC Payments	\$ 109,869	\$ 109,919	\$ 109,865
	<b>Total Miscellaneous Revenue</b>	<b>\$ 135,293</b>	<b>\$ 135,357</b>	<b>\$ 135,289</b>
	<b>Total Debt Service Revenue</b>	<b>\$ 1,030,836</b>	<b>\$ 895,606</b>	<b>\$ 1,026,309</b>
<b>Debt Service Expenses</b>				
	<b>Debt Service</b>			
05-650-655001	Principal	\$ 786,771	\$ 798,585	\$ 805,010
05-650-655002	Interest	\$ 108,771	\$ 97,585	\$ 86,010
05-650-655003	Bank Fees	\$ 2,000	\$ 2,000	\$ 2,000
	<b>Total Debt Service</b>	<b>\$ 897,542</b>	<b>\$ 898,170</b>	<b>\$ 893,020</b>
	<b>Total Debt Service Expenses</b>	<b>\$ 897,542</b>	<b>\$ 898,170</b>	<b>\$ 893,020</b>
	<b>Net Total Debt Service</b>	<b>\$ 133,294</b>	<b>\$ (2,564)</b>	<b>\$ 133,289</b>

## STREET FUND

Street Fund revenue is collected through a dedicated ¼ cent sales tax, which must be re-authorized by the city's citizens every ten years. It is scheduled to expire on September 31, 2034. It must be placed on the May 2034 ballot for re-authorization by citizen vote.

Street Fund expenses are restricted to street repair and maintenance, traffic lights, signage, and appropriate employee salaries and benefits. The fund current covers public works employees' salaries and benefits, and the allowable expenses associated with city street repair and maintenance, traffic lights, and signage.

### Street Fund Overview

	<b>Proposed 2025</b>	<b>Proposed 2026</b>	<b>Proposed 2027</b>	<b>Proposed 2028</b>	<b>Proposed 2029</b>
<b>REVENUE</b>					
Revenue	\$ 384,796	\$ 388,644	\$ 392,531	\$ 396,456	\$ 400,421
<b>Total Revenue</b>	<b>\$ 384,796</b>	<b>\$ 388,644</b>	<b>\$ 392,531</b>	<b>\$ 396,456</b>	<b>\$ 400,421</b>
<b>EXPENSE</b>					
Payroll	\$ 129,807	\$ 135,180	\$ 140,821	\$ 145,560	\$ 150,489
Supplies	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
Equipment	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Misc	\$ 134,000	\$ 184,000	\$ 184,000	\$ 184,000	\$ 234,000
Vehicle Expense	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000
<b>Total Expenses</b>	<b>\$ 284,307</b>	<b>\$ 339,680</b>	<b>\$ 345,321</b>	<b>\$ 350,060</b>	<b>\$ 404,989</b>

### Goals and Objectives:

**Goal:** Develop a crack sealing program throughout the city

1. **Objective:** Extend the longevity of city streets

**Goal:** Develop a street sign/light maintenance program

1. **Objective:** Maintain a quarterly inspection procedure

### Performance Indicators:

Goal	Indicator	FY 2021	FY 2022	FY 2023	FY 2024 Projection	FY 2025 Budget
1	City street pothole/crack repairs	65	2	26	38	25
2	Street sign/light inspections	15	10	11	15	10

## Street Fund Details:

ACCT		2025	Proposed 2026	Proposed 2027
<b>Street Sales Tax Fund Revenue</b>				
	<b>Revenue</b>			
06-500-520005	Street Maintenance Sales Tax	\$ 384,796	\$ 388,644	\$ 392,531
06-500-565001	Misc Revenue			
	<b>Total Revenue</b>	<b>\$ 384,796</b>	<b>\$ 388,644</b>	<b>\$ 392,531</b>
	<b>Total Street Fund Revenue</b>	<b>\$ 384,796</b>	<b>\$ 388,644</b>	<b>\$ 392,531</b>
<b>Street Sales Tax Fund Expenses</b>				
	<b>Payroll</b>			
06-606-610001	Salaries	\$ 94,311	\$ 99,027	\$ 103,978
06-606-610002	TMRS Retirement	\$ 11,779	\$ 12,368	\$ 12,987
06-606-610003	Workers compensation	\$ 3,005	\$ 3,005	\$ 3,005
06-606-610004	Unemployment Comp	\$ 144	\$ 144	\$ 144
06-606-610005	Group Health Insurance	\$ 19,200	\$ 19,200	\$ 19,200
06-606-610006	Medicare	\$ 1,368	\$ 1,436	\$ 1,508
	<b>Total Payroll</b>	<b>\$ 129,807</b>	<b>\$ 135,180</b>	<b>\$ 140,821</b>
	<b>Supplies</b>			
06-606-615002	Supplies	\$2,500	\$2,500	\$2,500
	<b>Total Supplies</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>
	<b>Equipment</b>			
06-606-625026	Equipment Purchase	\$5,000	\$5,000	\$5,000
	<b>Total Equipment</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
	<b>Miscellaneous</b>			
06-606-635012	Street Signs	\$12,000	\$12,000	\$12,000
06-606-635013	Street Maintenance	\$12,000	\$12,000	\$12,000
06-606-635014	Trnsf to Capital (Street)	\$ 100,000	\$ 150,000	\$ 150,000
06-606-635015	Admin Reimbursements	\$ 10,000	\$ 10,000	\$ 10,000
	<b>Total Miscellaneous</b>	<b>\$ 134,000</b>	<b>\$ 184,000</b>	<b>\$ 184,000</b>
	<b>Vehicle Expense</b>			
06-606-640001	Gasoline/Maint	\$3,000	\$3,000	\$3,000
06-606-640002	Vehicle/Equip Maint	\$10,000	\$10,000	\$10,000
	<b>Total Vehicle Expense</b>	<b>\$ 13,000</b>	<b>\$ 13,000</b>	<b>\$ 13,000</b>
	<b>Total Street Fund Expenses</b>	<b>\$ 284,307</b>	<b>\$ 339,680</b>	<b>\$ 345,321</b>
	<b>Net Total Street Fund</b>	<b>\$ 100,490</b>	<b>\$ 48,965</b>	<b>\$ 47,209</b>

# ENTERPRISE FUNDS

*An enterprise fund can be created when a public service generates enough revenues to pay for its current and ongoing cost. The public service becomes a “profit center”; the users fees are calculated to pay for the cost of the current service as well as plan for future maintenance and upgrades. Enterprise funds help maintain a lower ad valorem tax rate. Some general examples of enterprise funds include public utility services, parking garages, golf courses, stadiums, arenas, convention centers, as well as certain programs held at museums, libraries, and recreational facilities. It is important to note that an enterprise fund can be partially funded by other tax revenue sources or be fully self-sufficient. Westworth Village has two enterprise funds, Utilities and Hawks Creek Golf Club, and both are budgeted to be self-sufficient. However, should unexpected expenses arise, economic development reserve funds may be used.*

## WATER FUND

Water is funded through the sale of water, sewer fees, and sanitation fees. The city purchases water and sewer services from the City of Fort Worth, and charges rates to recover the full cost of both the fixed and variable costs associated with maintaining those infrastructures. This budget included a ten percent water rate increase and a ten percent sewer rate increase to cover the increased costs of those services. The city purchases sanitation (trash/recycling) services through a third-party contractor; those rates were increased by five percent. Expenses include a debt service payment, four full-time employees, and all other costs associated with operating and maintaining city utility services. Payroll includes a five percent cost of living adjustment, 12% TMRS rate, and \$1,600/month city paid benefit package that include insurance plans, health, and daycare spending accounts.

### Water Fund Overview

	Proposed 2025	Proposed 2026	Proposed 2027	Proposed 2028	Proposed 2029
<b>REVENUE</b>					
Additional Revenue	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Water Revenue	\$ 2,025,128	\$ 2,032,656	\$ 2,199,138	\$ 2,189,281	\$ 2,372,267
<b>Total Revenue</b>	<b>\$ 2,027,128</b>	<b>\$ 2,034,656</b>	<b>\$ 2,201,138</b>	<b>\$ 2,191,281</b>	<b>\$ 2,374,267</b>
<b>EXPENSE</b>					
<b>Water</b>					
Payroll	\$ 266,789	\$ 264,861	\$ 274,559	\$ 283,706	\$ 292,178
Supplies	\$ 73,000	\$ 78,500	\$ 81,525	\$ 84,701	\$ 88,036
Training	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
Equipment	\$ 84,000	\$ 29,000	\$ 34,000	\$ 269,000	\$ 29,000
Professional Service	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500
Misc	\$ 1,204,308	\$ 1,205,563	\$ 1,301,142	\$ 1,300,378	\$ 1,405,483
Vehicle Expense	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200
Capital Expense	\$ 31,500	\$ 31,500	\$ 36,500	\$ 31,500	\$ 31,500
Debt Service	\$ 25,438	\$ 25,424	\$ 25,382	\$ 25,662	\$ 25,550
Information Tech	\$ 46,000	\$ 46,000	\$ 48,000	\$ 50,000	\$ 52,000
<b>Total Expenses</b>	<b>\$ 1,756,735</b>	<b>\$ 1,706,548</b>	<b>\$ 1,826,809</b>	<b>\$ 2,070,646</b>	<b>\$ 1,949,447</b>
<b>Storm Sewer</b>					
Payroll	\$ 90,111	\$ 87,431	\$ 90,698	\$ 94,441	\$ 97,294
Equipment	\$ 10,000	\$ 10,000	\$ 10,500	\$ 10,500	\$ 11,000
Professional Services	\$ 25,000	\$ 25,000	\$ 25,000	\$ 35,000	\$ 25,000
Misc	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Vehicle Expense	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
Capital Expense	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
<b>Total Expenses</b>	<b>\$ 298,611</b>	<b>\$ 295,931</b>	<b>\$ 299,698</b>	<b>\$ 313,441</b>	<b>\$ 306,794</b>

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## Goals and Objectives:

**Goal:** Provide proactive customer service

1. **Objective:** Notify residents at first alert of water leak through phone call, email, and face-to-face notification.

**Goal:** Maintain the integrity of the city water supply system

1. **Objective:** Perform daily, weekly, monthly, and quarterly water sampling that meets or exceeds TCEQ minimum standards
2. **Objective:** Have an average annual water loss of less than ten percent

**Goal:** Reduction of biochemical oxygen demand and total suspended solids

1. **Objective:** Execute a monthly sanitary sewer cleaning program
  2. **Objective:** Reduce city cost of sanitary sewer services from the City of Fort Worth
- 

## Performance Indicators:

	Indicator	FY 2021	FY 2022	FY 2023	FY 2024 Projection	FY 2025 Budget
1	Beacon leak alerts within 24 hours	100%	100%	100%	100%	100%
2	Water samples meet or exceed TCEQ standards	100%	100%	100%	100%	100%
3	Citywide water loss	7%	5.00%	7.00%	7.80%	8.00%
4	Linear feet of sewer cleaning	75,380	66,000	70,000	67,500	66,000
5	Yearly average BOD	266	299	290	305	300
5	Yearly average TSS	210	246	270	337	310

## Water Fund Detail

ACCT		2025	Proposed 2026	Proposed 2027
<b>Water Fund Revenue</b>				
	<b>Additional Revenue</b>			
02-500-525011	Interest Earned	\$ 2,000	\$ 2,000	\$ 2,000
	<b>Total Additional Revenue</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>
	<b>Miscellaneous Revenue</b>			
02-500-565012	Miscellaneous Revenue	\$ 500	\$ 500	\$ 500
02-500-565038	Return Check Charge	\$ 100	\$ 100	\$ 100
02-500-565050	Water turn on Fees	\$ 4,500	\$ 4,500	\$ 4,500
02-500-565051	Late Fees	\$ 12,500	\$ 12,500	\$ 12,500
02-500-565052	Water/Sewer Setup Fees	\$ 48,000	\$ 48,000	\$ 48,000
02-500-565055	Water Revenue	\$ 821,205	\$ 821,205	\$ 903,326
02-500-565056	Sewer Revenue	\$ 765,325	\$ 765,325	\$ 841,858
02-500-565057	Sanitation Revenue	\$ 184,800	\$ 184,800	\$ 184,800
02-500-565059	Storm Sewer Fees	\$ 188,198	\$ 195,726	\$ 203,555
	<b>Total Miscellaneous Revenue</b>	<b>\$ 2,025,128</b>	<b>\$ 2,032,656</b>	<b>\$ 2,199,138</b>
	<b>Total Water Revenue</b>	<b>\$ 2,027,128</b>	<b>\$ 2,034,656</b>	<b>\$ 2,201,138</b>
<b>Water Fund Expenses</b>				
<b>Water Fund</b>				
	<b>Payroll</b>			
02-620-610001	Salaries	\$ 162,125	\$ 170,232	\$ 178,743
02-620-610002	TMRS Retirement	\$ 21,492	\$ 24,507	\$ 25,570
02-620-610003	Workers compensation	\$ 3,861	\$ 3,861	\$ 3,861
02-620-610004	Unemployment Comp	\$ 432	\$ 432	\$ 432
02-620-610005	Group Health Insurance	\$ 50,400	\$ 37,000	\$ 37,000
02-620-610006	Medicare	\$ 2,495	\$ 2,845	\$ 2,969
02-620-610007	FICA Social Security	\$ -	\$ -	\$ -
02-620-610008	Overtime Pay	\$ 9,947	\$ 9,947	\$ 9,947
02-620-610009	Cell Phone Allowance	\$ -	\$ -	\$ -
02-620-610012	Contract Services	\$ 10,000	\$ 10,000	\$ 10,000
02-620-610013	Holiday Pay	\$ 6,037	\$ 6,037	\$ 6,037
	<b>Total Payroll</b>	<b>\$ 266,789</b>	<b>\$ 264,861</b>	<b>\$ 274,559</b>



ACCT		2025	Proposed 2026	Proposed 2027
<b>Water Fund Expenses</b>				
	<b>Supplies</b>			
02-620-615001	Office Supplies	\$ 5,000	\$ 5,000	\$ 5,000
02-620-615002	Supplies	\$ 55,000	\$ 60,500	\$ 63,525
02-620-615003	Printing	\$ 1,000	\$ 1,000	\$ 1,000
02-620-615004	Postage	\$ 4,300	\$ 4,300	\$ 4,300
02-620-615005	Electric	\$ 3,000	\$ 3,000	\$ 3,000
02-620-615006	Water	\$ 700	\$ 700	\$ 700
02-620-615009	Cable/Internet	\$ 3,000	\$ 3,000	\$ 3,000
02-620-640000	Gas	\$ 1,000	\$ 1,000	\$ 1,000
	<b>Total Supplies</b>	<b>\$ 73,000</b>	<b>\$ 78,500</b>	<b>\$ 81,525</b>
	<b>Training</b>			
02-620-620001	Training	\$ 8,000	\$ 8,000	\$ 8,000
02-620-620002	Dues & Memberships	\$ 4,000	\$ 4,000	\$ 4,000
	<b>Total Training</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>
	<b>Equipment</b>			
02-620-625001	Equipment/Rental	\$ 65,000	\$ 10,000	\$ 10,000
02-620-625004	Equipment Maintenance	\$ 4,000	\$ 4,000	\$ 4,000
02-620-625014	Building Maintenance	\$ 5,000	\$ 5,000	\$ 10,000
02-620-625021	Contingency Fund	\$ 10,000	\$ 10,000	\$ 10,000
	<b>Total Equipment</b>	<b>\$ 84,000</b>	<b>\$ 29,000</b>	<b>\$ 34,000</b>
	<b>Professional Services</b>			
02-620-630005	Audit Expense	\$ 6,500	\$ 6,500	\$ 6,500
	<b>Total Professional Services</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>
	<b>Miscellaneous</b>			
02-620-635001	Miscellaneous Expense	\$ 13,000	\$ 13,000	\$ 13,000
02-620-635008	Uniform Expense	\$ 8,000	\$ 8,000	\$ 8,000
02-620-635015	Admin Reimbursement to GF	\$ 152,035	\$ 152,599	\$ 165,085
02-620-635108	Franchise Expense	\$ 86,153	\$ 86,473	\$ 93,548
02-620-635121	Sanitation Payments	\$ 176,400	\$ 176,400	\$ 176,400
02-620-635125	Sewer Payments	\$ 409,860	\$ 409,860	\$ 450,846
02-620-635126	Water Purchases	\$ 346,500	\$ 346,500	\$ 381,150
02-620-635127	Water Sample Testing	\$ 12,360	\$ 12,731	\$ 13,113
	<b>Total Miscellaneous</b>	<b>\$ 1,204,308</b>	<b>\$ 1,205,563</b>	<b>\$ 1,301,142</b>

ACCT		2025	Proposed 2026	Proposed 2027
<b>Water Fund Expenses</b>				
	<b>Vehicle Expense</b>			
02-620-640001	Gasoline	\$ 4,200	\$ 4,200	\$ 4,200
02-620-640002	Vehicle/Equip Maint	\$ 3,000	\$ 3,000	\$ 3,000
	<b>Total Vehicle Expense</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>
	<b>Capital Expense</b>			
02-620-650000	Capital Outlay	\$ 30,000	\$ 30,000	\$ 35,000
02-620-650003	Equipment Rental	\$ 1,500	\$ 1,500	\$ 1,500
	<b>Total Capital Expense</b>	<b>\$ 31,500</b>	<b>\$ 31,500</b>	<b>\$ 36,500</b>
	<b>Debt Service</b>			
02-620-655021	Bond Payments	\$ 25,438	\$ 25,424	\$ 25,382
	<b>Total Debt Service</b>	<b>\$ 25,438</b>	<b>\$ 25,424</b>	<b>\$ 25,382</b>
	<b>Information Technology</b>			
02-620-660004	Third Party Provider	\$ 16,000	\$ 16,000	\$ 18,000
02-620-660005	Maintenance Contracts	\$ 20,000	\$ 20,000	\$ 20,000
02-620-660006	Equip/Software Purchase Maint	\$ 10,000	\$ 10,000	\$ 10,000
	<b>Total Information Technology</b>	<b>\$ 46,000</b>	<b>\$ 46,000</b>	<b>\$ 48,000</b>
	<b>Total Water Fund Expenses</b>	<b>\$ 1,756,735</b>	<b>\$ 1,706,548</b>	<b>\$ 1,826,809</b>
<b>Storm Sewer Maintenance</b>				
	<b>Payroll</b>			
02-621-610001	Salaries	\$ 54,600	\$ 57,330	\$ 60,197
02-621-610002	TMRS Retirement	\$ 7,233	\$ 7,941	\$ 8,299
02-621-610003	Workers' Compensation	\$ 1,847	\$ 1,847	\$ 1,847
02-621-610004	Unemployment Comp	\$ 144	\$ 144	\$ 144
02-621-610005	Group Health Insurance	\$ 19,200	\$ 13,000	\$ 13,000
02-621-610006	Medicare	\$ 840	\$ 922	\$ 963
02-621-610007	FICA Social Security	\$ -	\$ -	\$ -
02-621-610008	Overtime Pay	\$ 3,308	\$ 3,308	\$ 3,308
02-621-610009	Cell Phone Allowance	\$ -	\$ -	\$ -
02-620-610013	Holiday Pay	\$ 2,940	\$ 2,940	\$ 2,940
	<b>Total Payroll</b>	<b>\$ 90,111</b>	<b>\$ 87,431</b>	<b>\$ 90,698</b>

ACCT		2025	Proposed 2026	Proposed 2027
<b>Water Fund Expenses</b>				
	<b>Equipment</b>			
02-621-625001	Equipment	\$ 3,000	\$ 3,000	\$ 3,000
02-621-625006	Maintenance Contracts	\$ 7,000	\$ 7,000	\$ 7,500
	<b>Total Equipment</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,500</b>
	<b>Professional Services</b>			
02-621-630001	Engineering Fees	\$ 25,000	\$ 25,000	\$ 25,000
	<b>Total Professional Services</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>
	<b>Miscellaneous</b>			
02-621-635015	Admin Reimbursements	\$ 20,000	\$ 20,000	\$ 20,000
	<b>Total Miscellaneous</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>
	<b>Vehicle Expense</b>			
02-621-640001	Gasoline	\$ 1,000	\$ 1,000	\$ 1,000
02-621-640002	Vehicle/Equip Maint	\$ 2,500	\$ 2,500	\$ 2,500
	<b>Total Vehicle Expense</b>	<b>\$ 3,500</b>	<b>\$ 3,500</b>	<b>\$ 3,500</b>
	<b>Capital Expense</b>			
02-621-650013	Capital Improvements	\$ 150,000	\$ 150,000	\$ 150,000
	<b>Total Capital Expense</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>
	<b>Total Storm Sewer Expenses</b>	<b>\$ 298,611</b>	<b>\$ 295,931</b>	<b>\$ 299,698</b>
	<b>Net Total Water/Sewer</b>	<b>\$ (28,218)</b>	<b>\$ 32,177</b>	<b>\$ 74,632</b>

## HAWKS CREEK GOLF CLUB FUND

Hawks Creek Golf Club is funded through golf course sales (pro shop, grill, and driving range), including green fees, merchandise, range use, and grill/bar sales. Expenses are broken down into three areas: food and beverage, pro shop, and maintenance. Food and beverage expenses include salary and benefits for two full-time and three part-time employees, as well as all fixed and variable cost associated with operating and maintaining a bar and grill. Pro shop expenses include salary and benefits for four full-time and five part-time employees, as well as all fixed and variable costs associated with operating and maintaining a golf clubhouse, including utilities, supplies, merchandise, cart lease, IT, and administration. Maintenance expenses include salaries and benefits for eight full-time employees and one seasonal employee, and all other cost associated with grounds maintenance on over 100 acres of manicured turf, including fertilizer, chemicals, water, utilities, equipment leases and maintenance, fuel, and debt service payment. Payroll includes a five percent cost of living adjustment, 12% TMRS rate, and \$1,600/month city paid benefit package that include insurance plans, health, and daycare spending accounts.

### Hawks Creek Golf Course Fund Overview

	<b>Proposed 2025</b>	<b>Proposed 2026</b>
<b>Revenue</b>		
Additional Revenue	\$ -	\$ -
Revenue	\$ 2,233,100	\$ 1,945,100
<b>Total Revenue</b>	<b>\$ 2,233,100</b>	<b>\$ 1,945,100</b>
<b>Expense</b>		
Food and Beverage	\$ 263,133	\$ 270,840
Pro Shop	\$ 710,728	\$ 723,226
Maintenance	\$ 1,130,864	\$ 1,111,144
<b>Total Expenses</b>	<b>\$ 2,104,726</b>	<b>\$ 2,105,210</b>

*NOTE: projections for future years are not included, as we are unable to project when the Fort Worth water and sewer projects and the Under Par Life project will begin. We will continue to forecast one year in advance until those projects have firm dates.*

### Goals and Objectives:

**Goal:** Increase total green fee revenue

1. **Objective:** Attract more tournaments in slower times of the year

**Goal:** Increase merchandise sales

1. **Objective:** Utilize social media and emails to promote the golf shop

**Goal:** Implement a site-specific Water-Use Efficiency/Conservation Best Management Practices Plan

1. **Objective:** Site assessment, data collection, and water audit of the golf course

**Goal:** Increase Westworth Village resident traffic to utilize the clubhouse for daily & special event use

1. **Objective:** Send out monthly specials specific to Westworth Village residents offering discounts

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### Performance Indicators:

	Indicator	FY 2021	FY 2022	FY 2023	FY 2024 Projection	FY 2025 Budget
1	Number of Tournaments	56	50	25	30	30
1	Green fee Revenue	\$1,258,000	\$1,506,000	\$1,664,000	\$1,900,000	\$1,728,000
2	Merchandise Sales Margins	21%	30%	35%	35%	35%
3	BMP Plan Implementation	0%	50%	75%	100%	100%
4	Number of redeemed monthly specials	26	18	21	70	60

## Hawks Creek Golf Course Fund Details

ACCT		Proposed 2025	Proposed 2026
<b>Hawks Creek Golf Course (HCGC) Fund Revenue</b>			
	<b>Miscellaneous Revenue</b>		
09-500-565001	Miscellaneous Revenue	\$ 1,000	\$ 1,000
09-500-565060	Green Fees	\$ 1,728,000	\$ 1,440,000
09-500-565065	Food	\$ 69,000	\$ 69,000
09-500-565066	Wine	\$ 100	\$ 100
09-500-565067	Liquor	\$ 29,500	\$ 29,500
09-500-565068	Beer	\$ 90,500	\$ 90,500
09-500-565069	Beverage	\$ 34,000	\$ 34,000
09-500-565070	Tips Earned	\$ 12,500	\$ 12,500
09-500-565075	Cart Rental	\$ 42,000	\$ 42,000
09-500-565076	Contract Lessons	\$ 5,000	\$ 5,000
09-500-565077	Club Rental	\$ 5,000	\$ 5,000
09-500-565078	Gratuities/lessons	\$ 1,000	\$ 1,000
09-500-565079	Range Balls	\$ 92,000	\$ 92,000
09-500-565080	Merchandise	\$ 120,000	\$ 120,000
09-500-565081	Handicap & Association	\$ 3,500	\$ 3,500
	<b>Total Miscellaneous Revenue</b>	<b>\$ 2,233,100</b>	<b>\$ 1,945,100</b>
<b>Total HCGC Revenue</b>		<b>\$ 2,233,100</b>	<b>\$ 1,945,100</b>
<b>Hawks Creek Golf Course (HCGC) Fund Expenses</b>			
<b>Food &amp; Beverage Expenses</b>			
	<b>Payroll</b>		
09-670-610001	Salaries	\$ 65,450	\$ 74,687
09-670-610002	TMRS Retirement	\$ 6,557	\$ 11,390
09-670-610003	Workers' Compensation	\$ 2,223	\$ 2,223
09-670-610004	Unemployment Comp	\$ 559	\$ 559
09-670-610005	Group Health Insurance	\$ 31,200	\$ 26,000
09-670-610006	Medicare	\$ 1,007	\$ 1,322
09-670-610007	FICA Social Security	\$ 1,052	\$ 1,073
09-670-610009	Cell Phone Allowance	\$ -	\$ -
09-670-610030	Tips Earned	\$ 12,500	\$ 12,500
09-670-610040	Over Time	\$ 1,399	\$ 1,399
09-672-610013	Holiday Pay	\$ 2,611	\$ 2,611
	<b>Total Payroll</b>	<b>\$ 124,557</b>	<b>\$ 133,764</b>

ACCT		Proposed 2025	Proposed 2026
<b>Hawks Creek Golf Course (HCGC) Fund Expenses</b>			
	<b>Supplies</b>		
09-670-615002	Supplies	\$ 7,000	\$ 7,000
09-670-615021	Wine	\$ 250	\$ 250
09-670-615022	Bar Supplies	\$ 400	\$ 400
09-670-615023	Beer	\$ 37,000	\$ 37,000
09-670-615024	Beverages	\$ 18,000	\$ 18,000
09-670-615025	Food	\$ 43,000	\$ 43,000
09-670-615026	Liquor	\$ 9,000	\$ 9,000
	<b>Total Supplies</b>	<b>\$ 114,650</b>	<b>\$ 114,650</b>
	<b>Equipment</b>		
09-670-625000	New Equipment	\$ 5,000	\$ 5,000
09-670-625003	Equipment Lease	\$ 3,800	\$ 3,800
09-670-625004	Equipment Maintenance	\$ -	\$ -
09-670-625020	Equipment Repair	\$ 1,000	\$ 1,000
09-670-625021	Computer Repairs	\$ 500	\$ -
	<b>Total Equipment</b>	<b>\$ 10,300</b>	<b>\$ 9,800</b>
	<b>Miscellaneous</b>		
09-670-635001	Miscellaneous Expense	\$ 500	\$ 500
09-670-635025	Liquor Tax 6.7% Gross Sales	\$ 8,047	\$ 8,047
09-670-635030	Waste Disposal	\$ 1,080	\$ 1,080
09-670-635040	Licenses & Permits	\$ 4,000	\$ 3,000
	<b>Total Miscellaneous</b>	<b>\$ 13,627</b>	<b>\$ 12,627</b>
	<b>Total Food &amp; Beverages Expenses</b>	<b>\$ 263,133</b>	<b>\$ 270,840</b>
<b>Pro Shop Expenses</b>			
	<b>Payroll</b>		
09-671-610001	Salaries	\$ 252,930	\$ 262,595
09-671-610002	TMRS Retirement	\$ 25,953	\$ 33,210
09-671-610003	Workers' Compensation	\$ 8,397	\$ 8,397
09-671-610004	Unemployment Comp	\$ 1,296	\$ 1,296
06-671-610005	Group Health Insurance	\$ 62,400	\$ 62,400
09-671-610006	Medicare	\$ 3,805	\$ 3,855
09-671-610007	FICA Social Security	\$ 3,385	\$ 3,453
09-671-610008	Over Time Pay	\$ 3,301	\$ 3,301
09-672-610013	Holiday Pay	\$ 6,161	\$ 6,469
	<b>Total Payroll</b>	<b>\$ 367,628</b>	<b>\$ 384,976</b>

ACCT		Proposed 2025	Proposed 2026
<b>Hawks Creek Golf Course (HCGC) Fund Expenses</b>			
	<b>Supplies</b>		
09-671-615002	Supplies	\$ 6,000	\$ 6,000
09-671-615003	Printing	\$ 500	\$ 500
09-671-615004	Postage	\$ 500	\$ 500
09-671-615005	Electric	\$ 54,000	\$ 54,000
09-671-615006	Water	\$ 12,000	\$ 12,000
09-671-615007	Natural Gas	\$ 3,100	\$ 3,100
09-671-615008	Telephone & Cable	\$ 9,000	\$ 9,000
09-671-615020	Tournament Supplies	\$ 200	\$ 200
09-671-615030	Merchandise	\$ 90,000	\$ 90,000
	<b>Total Supplies</b>	<b>\$ 175,300</b>	<b>\$ 175,300</b>
	<b>Training</b>		
09-671-620001	Training	\$ 1,500	\$ 1,500
09-671-620002	Dues & Memberships	\$ 5,000	\$ 5,000
	<b>Total Supplies</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>
	<b>Equipment</b>		
09-671-625000	New Equipment	\$ 500	\$ 500
09-671-625004	Carts Repair & Maint	\$ 5,000	\$ 5,000
09-671-625014	Building Maintenance	\$ 5,000	\$ -
09-671-625021	Computer Repairs	\$ 500	\$ 500
09-671-625025	Range Ball/Club Rentals	\$ 6,000	\$ 6,000
09-671-625030	Cart Lease	\$ 60,000	\$ 60,000
	<b>Total Equipment</b>	<b>\$ 77,000</b>	<b>\$ 72,000</b>
	<b>Professional Services</b>		
09-671-630015	Administrative Services	\$ 20,000	\$ 20,000
	<b>Total Professional Services</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>
	<b>Miscellaneous</b>		
09-671-635001	Miscellaneous Expense	\$ 2,500	\$ 2,500
09-671-635008	Uniform Expense	\$ 1,000	\$ 1,000
09-671-635023	Sales & Use Tax	\$ 15,000	\$ 15,000
09-671-635025	Advertising	\$ 5,000	\$ 5,000
09-671-635031	Credit Card Fees	\$ 6,000	\$ 6,000
09-671-635040	Licenses & Permits	\$ 1,000	\$ 1,000
	<b>Total Miscellaneous</b>	<b>\$ 30,500</b>	<b>\$ 30,500</b>



ACCT		Proposed 2025	Proposed 2026
<b>Hawks Creek Golf Course (HCGC) Fund Expenses</b>			
	<b>Insurance</b>		
09-671-645001	Error/Omission Insurance	\$ 4,000	\$ 4,000
09-671-645002	General Liability	\$ 700	\$ 700
09-671-645004	Property Insurance	\$ 4,600	\$ 4,600
09-671-645010	Real Property	\$ 4,500	\$ 4,500
	<b>Total Insurance</b>	<b>\$ 13,800</b>	<b>\$ 13,800</b>
	<b>Capital Expense</b>		
09-671-650010	Capital Improvements	\$ -	\$ -
09-671-650011	Capital Repair	\$ -	\$ -
	<b>Total Capital Expense</b>	<b>\$ -</b>	<b>\$ -</b>
	<b>Information Tech</b>		
09-671-660004	Third Party Provider	\$ 15,000	\$ 15,150
09-671-660006	Equip/Software Purch/Maint	\$ 5,000	\$ 5,000
	<b>Total Information Tech</b>	<b>\$ 20,000</b>	<b>\$ 20,150</b>
	<b>Total Pro Shop/Carts Expenses</b>	<b>\$ 710,728</b>	<b>\$ 723,226</b>
<b>Golf Maintenance Expenses</b>			
	<b>Payroll</b>		
09-672-610001	Salaries	\$ 379,341	\$ 390,721
09-672-610002	TMRS Retirement	\$ 48,155	\$ 50,194
09-672-610003	Workers' Compensation	\$ 12,741	\$ 12,741
09-672-610004	Unemployment Comp	\$ 1,296	\$ 1,296
09-672-610005	Group Health Insurance	\$ 139,200	\$ 139,200
09-672-610006	Medicare	\$ 5,773	\$ 5,827
09-672-610007	FICA Social Security	\$ 781	\$ 797
09-672-610008	Overtime Pay	\$ 7,353	\$ 7,353
09-672-610009	Cell Phone Allowance	\$ -	\$ -
09-672-610011	Certification Pay	\$ 300	\$ 300
09-672-610012	Contract Services	\$ 3,500	\$ 3,500
09-672-610013	Holiday Pay	\$ 11,155	\$ 8,000
	<b>Total Payroll</b>	<b>\$ 609,595</b>	<b>\$ 619,929</b>
	<b>Supplies</b>		
09-672-615002	Supplies	\$ 5,000	\$ 5,000
09-672-615005	Electric	\$ 50,000	\$ 50,000
09-672-615006	Water	\$ 4,000	\$ 4,000

ACCT		Proposed 2025	Proposed 2026
<b>Hawks Creek Golf Course (HCGC) Fund Expenses</b>			
09-672-615026	Trinity Water	\$ 60,000	\$ 30,000
09-672-615027	Golf Course	\$ 6,000	\$ 6,000
09-672-615028	Irrigation	\$ 9,000	\$ 9,000
09-672-615040	Chemicals	\$ 80,000	\$ 80,000
09-672-615041	Sand	\$ 10,000	\$ 10,000
09-672-615042	Seed/Sod	\$ 5,000	\$ 5,000
09-672-615043	Décor & Beautifications	\$ 600	\$ 600
	<b>Total Supplies</b>	<b>\$ 229,600</b>	<b>\$ 199,600</b>
	<b>Training</b>		
09-672-620001	Training	\$ 1,000	\$ 1,000
09-672-620002	Dues & Memberships	\$ 2,000	\$ 2,000
	<b>Total Training</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>
	<b>Equipment</b>		
09-672-625002	Equipment Repair	\$ 10,000	\$ 10,000
09-672-625003	Equipment Lease	\$ 86,900	\$ 86,900
09-672-625004	Equipment Maintenance	\$ 7,000	\$ 7,000
09-672-625007	Small Tools	\$ 1,000	\$ 1,000
09-672-625021	Computer Repairs	\$ 500	\$ 500
	<b>Total Equipment</b>	<b>\$ 105,400</b>	<b>\$ 105,400</b>
	<b>Miscellaneous</b>		
09-672-635001	Miscellaneous Expense	\$ 1,000	\$ 1,000
09-672-635008	Uniform Expense	\$ 6,000	\$ 6,000
09-672-635040	Licenses & Permits	\$ 4,000	\$ 4,000
	<b>Total Miscellaneous</b>	<b>\$ 11,000</b>	<b>\$ 11,000</b>
	<b>Vehicle Expense</b>		
09-672-640001	Gasoline/Oil	\$ 31,500	\$ 31,500
09-672-640002	Vehicle/Equip Maint	\$ 750	\$ 750
	<b>Total Vehicle Expense</b>	<b>\$ 32,250</b>	<b>\$ 32,250</b>
	<b>Insurance</b>		
09-672-645005	Mobile Equipment	\$ 6,700	\$ 6,700
09-672-645010	Equipment Insurance	\$ 5,600	\$ 5,600
	<b>Total Insurance</b>	<b>\$ 12,300</b>	<b>\$ 12,300</b>

ACCT		Proposed 2025	Proposed 2026
<b>Hawks Creek Golf Course (HCGC) Fund Expenses</b>			
	<b>Capital Expense</b>		
09-672-650003	Equipment Rental	\$ 2,000	\$ 2,000
09-672-650010	Capital Improvements	\$ 5,000	\$ 5,000
09-672-650011	Capital Repair	\$ 5,000	\$ 5,000
	<b>Total Capital Expense</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>
	<b>Debt Service</b>		
09-672-655023	Bond Series 17 Pymnt to Debt	\$ 109,919	\$ 109,865
	<b>Total Debt Service</b>	<b>\$ 109,919</b>	<b>\$ 109,865</b>
	<b>Information Technology</b>		
09-672-660004	Third Party Provider	\$ 5,000	\$ 5,000
09-672-660006	Equip/Software Purchase/Maint	\$ 800	\$ 800
	<b>Total Information Technology</b>	<b>\$ 5,800</b>	<b>\$ 5,800</b>
	<b>Total Golf Maintenance Expenses</b>	<b>\$ 1,130,864</b>	<b>\$ 1,111,144</b>
	<b>TOTAL EXPENSE FOR HCGC</b>	<b>\$ 2,104,726</b>	<b>\$ 2,105,210</b>
	<b>Net Total</b>	<b>\$ 128,374</b>	<b>\$ (160,110)</b>